## PROPOSED RESTATED ARTICLES AND BYLAWS OF CUNA MUTUAL INSURANCE SOCIETY: COMPARISON CHART

The following table has been prepared to facilitate comparison of select provisions of the proposed Restated Articles of Incorporation ("Restated Articles") and Restated Bylaws of CUNA Mutual Insurance Society ("CMIS") with the current Articles of Incorporation and Bylaws of CUNA Mutual Life Insurance Company ("CMLIC"). The table also includes information with respect to Iowa law requirements applicable to each provision and the position that the Iowa Division of Insurance (the "Iowa DoI") would likely take with respect to approving the provision. In reviewing the table, the following items should be noted:

- 1. Mutual insurance companies domesticated in Iowa are governed by Iowa's "older" corporation statute found at Chapter 491 of the Code of Iowa. Iowa's modern corporation statute, found in Chapter 490 of the Iowa Code, is relied on by practitioners and by the Iowa DoI for guidance on issues that are not specifically addressed in Chapter 491. As a result, the entries in the table under "Iowa Law Requirements" include applicable references to Chapter 491 and, where appropriate, to the guidance provided by Chapter 490.
- 2. The entries for "Iowa DoI Position" includes the position that the Iowa DoI will likely take on the various provisions in connection with exercising its obligation to approve the Restated Articles as part of the redomestication process to Iowa. The commentary in this entry is based on communications with the Iowa DoI relating to the specific proposal to redomesticate CMIS to Iowa, as well as on past working experience with the Iowa DoI in its regulation of mutual insurance companies domesticated in Iowa.

| RESTATED ARTICLES OF INCORPORATION |   |  |   |  |  |  |  |  |
|------------------------------------|---|--|---|--|--|--|--|--|
|                                    |   | Proposed<br>Restated<br>Articles                     | CMIS<br>Articles<br>(or Bylaws)   | CMLIC<br>Articles<br>(or Bylaws)                                 | Iowa Law<br>Requirements   | Iowa DoI<br>Position                               |  |  |
| Corporate Name                     | _ | CUNA Mutual Insurance<br>Society. (Section 1.1)      | CUNA Mutual<br>Insurance Society.<br>(Article I, Section 1)                 | CUNA Mutual Life<br>Insurance Company.<br>(Article I, Section 1) | Chapter 491 would<br>permit name change<br>through an amendment<br>to the Restated Articles<br>contained in the plan of<br>merger.   | Not applicable.                                    |  |  |
| Principal Place<br>of Business     | _ | 2000 Heritage Way,<br>Waverly, Iowa (Section<br>3.1) | 5910 Mineral Point<br>Road, Madison,<br>Wisconsin (Article I,<br>Section 1) | In Bremer County,<br>Iowa (Article I, Section<br>2)              | Chapter 491 requires the principal office to be designated in the articles of incorporation. Chapter 508 requires a life insurer redomesticating to Iowa to designate its principal place of business at a location in Iowa. | Will require compliance with Chapters 491 and 508. |  |  |

| RESTATED ARTICLES OF INCORPORATION |   |  |  |  |   |  |  |  |
|------------------------------------|---|--|--|--|---|--|--|--|
|                                    |   | Proposed<br>Restated<br>Articles                           | CMIS<br>Articles<br>(or Bylaws)  | CMLIC<br>Articles<br>(or Bylaws)   | Iowa Law<br>Requirements                  | Iowa DoI<br>Position   |  |  |
| Limitation on<br>Business          | - | Similar to current CMIS<br>Articles (Article IV)           | Limited to providing life and health insurance, annuities and endowments to credit unions, credit union organizations, credit union members and related entities as determined appropriate by the Board of Directors. (Article III, Section 2) | Authorized to conduct a general life and health insurance business without limitation. (Article II, Section 1) | Not applicable.                           | Should permit either a limited or unlimited-purpose life and health insurance business.                          |  |  |
| Members                            |   | Holders of in force policies issued by CMIS. (Section 7.1) | Holders of in force<br>policies issued by<br>CMIS whose insurance<br>has been in force for at<br>least one year. (Article<br>IV, Section 1)  | Holders of in force<br>policies issued by<br>CMLIC. (Article VI,<br>Section 1)                                 | No specific requirement as to membership. | Would appear to favor<br>membership rights for<br>all holders of in force<br>policies without waiting<br>period. |  |  |

| RESTATED ARTICLES OF INCORPORATION    |   |  |   |   |  |   |  |  |
|---------------------------------------|---|--|---|---|--|---|--|--|
|                                       |   | Proposed<br>Restated<br>Articles   | CMIS<br>Articles<br>(or Bylaws)   | CMLIC<br>Articles<br>(or Bylaws)  | Iowa Law<br>Requirements   | Iowa DoI<br>Position  |  |  |
| Member Vote<br>Required for<br>Action | _ | Majority of the votes cast, except that certain matters shall require 2/3 of the votes cast, including: (i) demutualization or other conversion to a stock company; (ii) amendment of articles of incorporation; and (iii) dissolution or liquidation. (Section 8.4) | Articles amendments must be adopted by a 2/3 vote of the members voting. (Article VII, Section 3)  Otherwise, majority of the votes cast. (Bylaws, Section 8.4) | Articles amendments must be adopted by a majority vote of the members voting. (Article IX)  A majority of the votes cast. (Bylaws, Section 3.7) | Chapter 491 contains no specific requirements. Chapter 490 authorizes action to be taken by a majority of the votes cast, unless the articles of incorporation require a greater vote.  Iowa law (Section 508B.6) requires 2/3 member vote to approve demutualization. | Should permit proposed provision of Restated Articles for CMIS. |  |  |
| Size of Board of<br>Directors         |   | Between nine (9) and fifteen (15) directors, with the exact size to be determined by the Board. (Section 9.2)  | Between nine (9) and<br>twenty (20) directors,<br>with the exact size to be<br>determined by the<br>Board. (Article V,<br>Section 1)                            | Between nine (9) and<br>twenty (20) directors,<br>with the exact size to be<br>determined by the<br>Board. (Article VIII,<br>Section 2)         |  |   |  |  |

|  | RESTATED ARTICLES OF INCORPORATION |   |   |  |  |  |  |  |
|--|------------------------------------|---|---|--|--|--|--|--|
|  |                                    | Proposed<br>Restated<br>Articles  | CMIS<br>Articles<br>(or Bylaws)   | CMLIC<br>Articles<br>(or Bylaws)   | Iowa Law<br>Requirements   | Iowa DoI<br>Position   |  |  |
| Classification of<br>Board of<br>Directors | _                                  | The Board of Directors is divided into three classes for purposes of election, with directors serving a term of three years. (Articles, Section 9.2 and 9.6; Bylaws, Section 5.3) | The Board of Directors is divided into two classes for purposes of election with one class of directors elected at each biennial general election to serve a four-year term. (Bylaws, Section 2.3)  | The Board of Directors is divided into three classes for purposes of election, with directors serving a term of three years. (Bylaws, Section 5.3) | Chapter 491 contains no specific requirements. Chapter 490 permits classification of the Board of Directors into two or three classes for purposes of election, provided the classification is set forth in the articles of incorporation. | Follows guidance of<br>Chapter 490 and<br>permits three classes of<br>directors serving for<br>three-year terms. |  |  |
| Power to Fill<br>Vacancy on<br>Board       |                                    | Directors may fill vacancies for the unexpired portion of the term to which such vacancy relates. (Section 9.2)   | Directors may fill any vacancy occurring during the interim between biennial general elections, except that the members may nominate and elect directors to fill vacancies at a special election where the Board of Directors is unable to fill such vacancies. (Bylaws, Section 2.3) | Directors may fill any vacancy, except where such vacancy occurs due to the expiration of a director's term of office. (Article VIII, Section 2)   | Chapter 491 contains<br>no specific provisions.<br>Chapter 490 authorizes<br>directors to fill<br>vacancies.   | Will likely follow<br>guidance of Chapter<br>490 and permit the<br>directors to fill<br>vacancies.               |  |  |

| RESTATED ARTICLES OF INCORPORATION                            |  |  |   |   |   |  |  |  |
|---|--|--|---|---|---|--|--|--|
|   |  | Proposed<br>Restated<br>Articles   | CMIS<br>Articles<br>(or Bylaws)   | CMLIC<br>Articles<br>(or Bylaws)            | Iowa Law<br>Requirements  | Iowa DoI<br>Position                             |  |  |
| Distribution of<br>Surplus                                    |  | Not addressed in articles of incorporation.  | The Board of Directors has the authority to determine any annual equitable distribution of surplus to members. (Article V, Section 2) | Not addressed in articles of incorporation. | Chapter 491 and<br>Chapter 490 permit the<br>payment of dividends<br>when declared by the<br>Board of Directors,<br>subject to avoidance of<br>insolvency events.<br>Chapter 508 mandates<br>that dividends be paid<br>only from earned<br>surplus. |  |  |  |
| Consideration of<br>Community<br>Interests in<br>Transactions |  | The Board of Directors may consider community interest factors when considering a proposed merger, acquisition, redomestication, demutualization or similar transaction. (Section 9.4) | No similar provision.   | No similar provision.                       | Chapter 491 contains<br>no specific provision.<br>Chapter 490 authorizes<br>the consideration of<br>community interests by<br>directors.  | Has previously approved provisions of this type. |  |  |

| RESTATED ARTICLES OF INCORPORATION    |  |   |   |  |  |   |  |
|---------------------------------------|--|---|---|--|--|---|--|
|                                       |  | Proposed<br>Restated<br>Articles  | CMIS<br>Articles<br>(or Bylaws)             | CMLIC<br>Articles<br>(or Bylaws)   | Iowa Law<br>Requirements   | Iowa DoI<br>Position                    |  |
| Personal<br>Liability of<br>Directors |  | Personal liability of directors is eliminated to the fullest extent permitted by Iowa law. (Section 10.1) | Not addressed in articles of incorporation. | Personal liability of directors is eliminated, except for liability for: (i) breach of the duty of loyalty; (ii) acts not in good faith or involving intentional misconduct or knowing violation of law; or (iii) improper personal benefit. (Article VIII, Section 4) | Both Chapters 491 and 490 authorize the elimination of personal liability of directors for acts, or failures to act, subject to certain exceptions, provided the provision eliminating such liability is contained in the articles of incorporation. | Has previously approved this provision. |  |

| RESTATED BYLAWS          |  |  |   |  |   |  |  |  |
|--------------------------|--|--|---|--|---|--|--|--|
|                          |  | Proposed<br>Restated<br>Bylaws   | CMIS<br>Bylaws  | CMLIC<br>Bylaws  | Iowa Law<br>Requirements  | Iowa DoI<br>Position   |  |  |
| Election of<br>Directors |  | A member will be entitled to one vote for each director to be elected. Cumulative voting shall not be permitted. Directors will be elected by a plurality of votes. (Sections 2.2 and 2.3) | Each member is entitled to cast by class one vote for each director to be elected and, in the case of contested elections, but not otherwise, may cast such votes on a cumulative basis.  (Bylaws, Section 8.2) | Each member is entitled cast one vote for each director to be elected. Silent on whether cumulative voting permitted. Directors are elected by a plurality of votes. (Bylaws, Section 2.3) | Chapter 491 contains<br>no specific<br>requirements. Chapter<br>490 authorizes either<br>regular or cumulative<br>voting for directors and<br>provides that directors<br>shall be elected by a<br>plurality of votes. | Will likely follow the guidance of Chapter 490.  |  |  |
| Voting<br>Procedures     |  | A member may vote in person or by proxy. (Section 2.2)   | Members can vote in<br>person or by ballot. No<br>voting by proxy is<br>permitted. (Bylaws,<br>Section 8.2.2)   | A member may vote in person or by proxy. (Bylaws, Section 2.2)   | Chapter 491 contains<br>no specific<br>requirements. Chapter<br>490 permits voting in<br>person, by ballot or by<br>proxy.  | Appears to be flexible on this issue and has previously approved voting only in person or by ballot. |  |  |

|                              | RESTATED BYLAWS |  |  |  |  |   |  |  |  |
|------------------------------|-----------------|--|--|--|--|---|--|--|--|
|                              |                 | Proposed<br>Restated<br>Bylaws   | CMIS<br>Bylaws   | CMLIC<br>Bylaws  | Iowa Law<br>Requirements   | Iowa DoI<br>Position  |  |  |  |
| Member<br>Meetings           | _               | Annual meeting of members held for election of directors and other business. Special meetings held upon call of the Board of Directors or by one percent (1%) of the members. (Sections 3.1 and 3.2) | Voting for election of directors and other business to be conducted at a biennial general election held in each even-numbered year. (Article IV, Section 2) Special meetings of members may be called by certain officers, the Board of Directors or by one percent (1%) of the members. (Bylaws, Section 8.3) | Unless the Board of Directors otherwise directs, an annual meeting shall be held for the election of directors and other business. (Article VII, Section 2) Special meetings of members may be called by the Board of Directors or by one percent (1%) of the members. (Bylaws, Section 3.2) | Chapter 491 contains<br>no specific<br>requirements. Chapter<br>490 mandates annual<br>meeting for election of<br>directors.   | Would appear to require annual meeting for election of directors and other business.  |  |  |  |
| Member Quorum<br>Requirement |                 | Either 25 voting members present in person or 1,000 voting members present by proxy. (Section 3.6)   | 20 members present or<br>voting by ballot.<br>(Bylaws, Section 8.4)  | Either 25 voting<br>members present in<br>person or 1,000 voting<br>members present by<br>proxy. (Bylaws,<br>Section 3.6)  | Chapter 491 contains<br>no specific<br>requirements. Chapter<br>490 provides that a<br>quorum shall consist of<br>a majority of the votes<br>entitled to be cast at a<br>meeting, unless<br>otherwise provided by<br>the articles or bylaws. | Appears to be flexible on quorum requirements and has previously approved the quorum requirement contained in the proposed Restated Articles of CMIS. |  |  |  |

| RESTATED BYLAWS                     |  |   |                       |  |  |   |  |  |
|-------------------------------------|--|---|-----------------------|--|--|---|--|--|
|                                     |  | Proposed<br>Restated<br>Bylaws  | CMIS<br>Bylaws        | CMLIC<br>Bylaws  | Iowa Law<br>Requirements                       | Iowa DoI<br>Position  |  |  |
| Communication<br>Between<br>Members |  | Substantially same provision as found under current CMLIC bylaws authorizing communication if a member agrees to pay all costs of mailing and the subject matter of the communication is not deemed to be "improper" under specified standards. Expands definition of "improper" communication slightly, by including matters relating to the Company's "ordinary business operations" (Section 4.1 to 4.3) | No similar provision. | Any member desiring to communicate with other members concerning a meeting of members shall provide a written request containing certain information, including the proposed communication.  Provided the member pays mailing costs, and the subject matter of the communication is not "improper" under specified standards, the communication will be mailed to all members. (Section 4.1) | Chapters 491 and 490 are silent on this issue. | Should permit the proposed provision in the Restated Articles for CMIS. |  |  |

| RESTATED BYLAWS           |  |   |  |   |   |  |  |  |
|---------------------------|--|---|--|---|---|--|--|--|
|                           |  | Proposed<br>Restated<br>Bylaws  | CMIS<br>Bylaws   | CMLIC<br>Bylaws   | Iowa Law<br>Requirements  | Iowa DoI<br>Position   |  |  |
| Director<br>Qualification |  | Directors must be policyholders of CMIS. Then-serving President may serve as a director, but all other directors must not be employees of CMIS. (Section 5.2) | Directors must be policyholders of CMIS. (Article V, Section 1) No more than four employees and agents of CMIS can be members of the Board of Directors at any time. (Bylaws, Section 2.2) | Directors must be policyholders of CMLIC. (Bylaws, Section 5.2)  Bylaws do not address limits on management directors.                                | Neither Chapter 491<br>nor 490 contain any<br>requirements for<br>qualification of<br>directors. Chapter 508<br>does not require<br>directors to be<br>policyholders. | No requirement that directors be policyholders or meet other qualifications.                                     |  |  |
| Nomination of Directors   |  | Candidates for directors shall be nominated by the Board of Directors and may be nominated by one percent (1%) of the members. (Section 5.4 and 5.5)          | Candidates for directors shall be nominated by the Board of Directors and may be nominated by one percent (1%) of the members. (Articles, Article V, Section 5 and Bylaws, Section 8.7)    | Candidates for directors shall be nominated by the Board of Directors and may be nominated by one percent (1%) of the members. (Sections 5.4 and 5.5) | Chapters 491 and 490 contain no specific requirements.  | Should be flexible on<br>this issue and approve<br>any reasonable<br>procedure for<br>nominations by<br>members. |  |  |

| RESTATED BYLAWS                      |   |  |   |   |   |   |  |  |
|--------------------------------------|---|--|---|---|---|---|--|--|
|                                      |   | Proposed<br>Restated<br>Bylaws   | CMIS<br>Bylaws  | CMLIC<br>Bylaws   | Iowa Law<br>Requirements  | Iowa DoI<br>Position  |  |  |
| Removal of<br>Directors              | _ | A director may be removed for cause by 3/4 vote of the full Board of Directors. (Section 5.6)  | A director may be removed for cause by a 3/4 vote of the full Board of Directors. (Article V, Section 7)                                      | A director may be removed for cause by 3/4 vote of the full Board of Directors. (Bylaws, Section 5.6) | Chapter 491 contains<br>no specific<br>requirements. Chapter<br>490 does not authorize<br>the removal of a<br>director by action of the<br>other directors. | Has previously permitted removal of a director for good cause by action of the other directors. |  |  |
| Officers Holding<br>Multiple Offices |   | Multiple offices may be held by the same person, provided: (i) at least three separate individuals hold principal officer positions; and (ii) same individual may not serve as Chair and President/CEO (unless otherwise agreed by Board). (Section 8.1) | Multiple offices may be held by the same person, provided at least three separate individuals hold principal officer positions. (Section 4.1) | Not addressed.  | Chapter 491 contains<br>no specific requirement<br>and Chapter 490<br>permits multiple offices<br>to be held by the same<br>individual.                     | Should permit proposed provision in Restated Articles for CMIS.                                 |  |  |

| RESTATED BYLAWS                           |   |   |  |   |  |   |  |  |
|---|---|---|--|---|--|---|--|--|
|   |   | Proposed<br>Restated<br>Bylaws                        | CMIS<br>Bylaws   | CMLIC<br>Bylaws   | Iowa Law<br>Requirements   | Iowa DoI<br>Position                    |  |  |
| Indemnification of Directors and Officers | _ | Same as current CMIS and CMLIC Bylaws. (Section 10.1) | Provides for indemnification of directors and officers, subject to a determination that such person acted in good faith and in a manner he reasonably believed to be in the best interest of the corporation, received no improper personal benefit, and did not believe conduct to be criminally unlawful. (Bylaws, Section 13.1) | Same as current CMIS<br>Bylaws. (Bylaws,<br>Section 10.1) | Both Chapters 491 and 490 authorize indemnification of directors and officers. | Has previously approved this provision. |  |  |