

October 29, 2021

Via the Wisconsin Office of the Commissioner of Insurance Filing Portal

Mr. Mark McNabb
Company Licensing and Analytics Supervisor
Division of Financial Regulation
Wisconsin Office of the Commissioner of Insurance
125 South Webster Street
Madison, Wisconsin 53703-3474

Re: Form A Statement Regarding the Acquisition of Control of Wisconsin Collaborative Insurance Company

Dear Mr. McNabb:

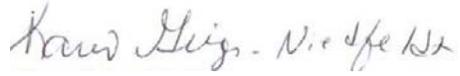
On behalf of Anthem, Inc. and its subsidiary Crossroads Acquisition Corp. (the “Applicant”), we submit this letter with a Form A Statement Regarding the Acquisition of Control of or Merger with a Domestic Insurer (the “Form A Statement”) seeking the approval of the Commissioner for the proposed acquisition of control by the Applicant of Wisconsin Collaborative Insurance Company (“WCIC”), a Wisconsin stock insurance corporation. The Applicant is the current majority owner of WCIC. Under the proposed acquisition, the Applicant would obtain the remaining shares from the minority owner of WCIC and become the sole shareholder of WCIC. Please note that the NAIC Biographical Affidavits referenced in the Form A Statement will be submitted under separate cover.

In connection with the proposed acquisition, and as an update to the business plan of WCIC on file with the Office and pursuant to Wis. Adm. Code Ins 9.06(1), also submitted with this letter are clean and marked copies of the Amended and Restated Bylaws of WCIC for which we seek approval from the Commissioner. The marked copy reflects all changes from the current Bylaws of WCIC. These changes consist primarily of a reduction in the number of directors, changes to address the decrease from two shareholders to one, and flexibility with respect to remote and electronic communications.

As another update to the business plan of WCIC on file with the Office and pursuant to Wis. Adm. Code Ins 9.06(1), we seek approval for the removal of all references to Aurora Health Care, Inc. should be removed, since it will no longer be a shareholder of WCIC following the closing of the proposed acquisition.

Should you have any questions or comments concerning this filing, please do not hesitate to contact us. We look forward to working with the Office during its review process.

Sincerely,

A handwritten signature in cursive script that reads "Karen Geiger-Neidfeldt".

Karen Geiger-Neidfeldt
Managing Associate General Counsel
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