Report

of the

Examination of

Stonebridge Insurance Company

Plano, Texas

As of December 31, 1997

## **TABLE OF CONTENTS**

|       |                                | Page |
|-------|--------------------------------|------|
| I.    | INTRODUCTION                   | 1    |
| II.   | HISTORY AND PLAN OF OPERATION  | 3    |
| III.  | MANAGEMENT AND CONTROL         | 5    |
| IV.   | AFFILIATED COMPANIES           | 7    |
| ٧.    | REINSURANCE                    | 9    |
| VI.   | FINANCIAL DATA                 | . 10 |
| VII.  | SUMMARY OF EXAMINATION RESULTS | . 19 |
| √III. | CONCLUSION                     | . 20 |
| IX.   | ACKNOWLEDGMENT                 | . 21 |

September 25, 1998

Honorable Randy Blumer Commissioner of Insurance State of Wisconsin 121 East Wilson Street Madison, WI 53702

### Commissioner:

In accordance with your instructions, a compliance examination has been made of the affairs and financial condition of:

STONEBRIDGE INSURANCE COMPANY Plano, Texas

and this report is respectfully submitted.

#### I. INTRODUCTION

The previous examination of the company was conducted in 1994 as of December 31, 1992. The current examination covered the intervening period ending December 31, 1997, and included a review of such 1998 transactions as deemed necessary to complete the examination.

The examination consisted of a review of all major phases of the company's operations, and included the following areas:

History
Management and Control
Corporate Records
Conflict of Interest
Fidelity Bonds and Other Insurance
Territory and Plan of Operations
Affiliated Companies
Growth of Company
Reinsurance
Financial Statements
Accounts and Records
Data Processing

Emphasis was placed on the audit of those areas of the company's operations accorded a high priority by the examiner-in-charge when planning the examination. Special attention was given to the action taken by the company to satisfy the recommendations and comments made in the previous examination report.

The section of this report titled "Summary of Examination Results" contains comments and elaboration on those areas where adverse findings were noted or where unusual situations existed. Comment on the remaining areas of the company's operations is contained in the examination work papers.

The company is annually audited by an independent public accounting firm as prescribed by s. Ins 50.05, Wis. Adm. Code. An integral part of this compliance examination was the review of the independent accountant's work papers. Based on the results of the review of these work papers, alternative or additional examination steps deemed necessary for the completion of this examination were performed. The examination work papers contain documentation with respect to the alternative or additional examination steps performed during the course of the examination.

#### **II. HISTORY AND PLAN OF OPERATION**

The company was incorporated on December 3, 1958, as a stock life company, under the name of General Life Insurance Corporation of Wisconsin (General Life). In 1989, the company ceased writing new business and transferred all its in-force business to its immediate parent, United Insurance Company of America, through a reinsurance assumption agreement. Thereafter, General Life existed as a corporate shell maintaining the minimum required capital and surplus.

On November 12, 1992, J.C. Penney Life Insurance Company (JCPLIC) purchased all 2,000 shares of the authorized common stock of General Life and changed the name of the company to J. C. Penney Insurance Company.

In 1993, the company began direct marketing life insurance, long-term care, and medicare supplement products to the senior citizen market. Effective October 1, 1994, the long-term care block of business was sold to American Travellers Life Insurance Company through a 100% indemnity reinsurance agreement. Effective December 1, 1994, the medicare supplement block of business was transferred to United American Insurance Company by an assumption reinsurance agreement. In addition, the company stopped marketing its life insurance products in 1994. As a result of these three events, the company became largely inactive.

Effective January 1, 1996, the company's name was changed to Stonebridge Insurance Company to allow JCPLIC to further utilize its marketing strategy. Currently, JCPLIC specializes in the solicitation of business through mail and telemarketing. It targets holders of J.C. Penney credit cards and other credit card issuers it has established a business relationship with. It is JCPLIC's intent to use Stonebridge to attract retailers that might be prefer to have a company without the J.C. Penney name market to their customers. Stonebridge currently offers group accidental death and dismemberment and group accident hospital indemnity coverages.

The company writes direct premium in the following states:

| Ohio       | 16%          |
|------------|--------------|
| Oklahoma   | 11           |
| Kentucky   | 9            |
| Nebraska   | 9            |
| Texas      | 8            |
| All others | <u>47</u>    |
|            | <u>100</u> % |

Stonebridge is currently licensed in the District of Columbia and the following

### 40 states:

| Alabama    | Kansas         | Ohio           |
|------------|----------------|----------------|
| Alaska     | Kentucky       | Oklahoma       |
| Arizona    | Louisiana      | Oregon         |
| Arkansas   | Maryland       | Pennsylvania   |
| California | Minnesota      | South Carolina |
| Colorado   | Mississippi    | South Dakota   |
| Delaware   | Missouri       | Tennessee      |
| Florida    | Montana        | Texas          |
| Georgia    | Nebraska       | Utah           |
| Hawaii     | Nevada         | Virginia       |
| Idaho      | New Mexico     | Washington     |
| Illinois   | North Carolina | Wisconsin      |
| Indiana    | North Dakota   | Wyoming        |
| Iowa       |                |                |

The following chart is a summary of the net insurance premiums written by the company in 1997. The growth of the company is discussed in the Financial Data section of this report.

| Line of Business                            | Direct<br>Premium   | Reinsurance<br>Assumed | Reinsurance<br>Ceded | Net<br>Premium      |
|---|---------------------|------------------------|----------------------|---------------------|
| Conventional life Group accident and health | \$141,452<br>13,970 | \$263                  | \$                   | \$141,715<br>13,970 |
| Long-term care                              | <u>139,303</u>      |                        | <u>139,303</u>       | 0                   |
| Total All Lines                             | \$294.725           | \$263                  | \$139.303            | \$155.685           |

## **III. MANAGEMENT AND CONTROL**

## **Board of Directors**

The board of directors consists of seven members. All directors are elected annually to serve a one-year term. Officers are elected at the board's annual meeting. Members of the company's board of directors may also be members of other boards of directors in the holding company group. The board members currently receive no compensation for serving on the board.

Currently the board of directors consists of the following persons:

| Name and Residence                      | Principal Occupation  | Term Expires |
|---|---|--------------|
| John Eugene Fesperman<br>Dallas, Texas  | President and Chief Operating Officer,<br>Insurance, Credit, and Facilities Services<br>J.C. Penney Company, Inc. | 1999         |
| Donald LaVerne Heise<br>Garland, Texas  | Executive Vice President,<br>Chief Financial Officer, and Treasurer<br>J.C. Penney Life Insurance Company         | 1999         |
| Charles Robert Lotter<br>Dallas, Texas  | Executive Vice President,<br>Secretary, and General Council<br>J.C. Penney Company, Inc.                          | 1999         |
| Donald Alan McKay<br>Dallas, Texas      | Executive Vice President and Chief Financial Officer J.C. Penney Company, Inc.                                    | 1999         |
| Regina Veronica Rohner<br>Dallas, Texas | Senior Vice President and<br>Chief Actuary<br>J.C. Penney Life Insurance Company                                  | 1999         |
| George Edward Suiter<br>Plano, Texas    | Executive Vice President - Marketing J.C. Penney Life Insurance Company   | 1999         |
| Fred Arnold Williams<br>Dallas, Texas   | President and Chief Executive Officer J.C. Penney Life Insurance Company  | 1999         |

#### Officers of the Company

Officers of the company, except the Chairman of the Board, receive their compensation directly from the company's parent, J.C. Penney Life Insurance Company. The officers appointed by the board of directors and serving at the time of this examination are as follows:

| Namo | Office |
|------|--------|
| Name | Office |

John Eugene Fesperman Chairman of the Board Fred Arnold Williams President and Chief Executive Officer George Edward Suiter Executive Vice President, Marketing Donald LaVerne Heise Executive Vice President, Chief Financial Officer and Treasurer John Robert Camillo Senior Vice President, Secretary and Counsel Donald Bruce Christensen Senior Vice President and Controller Senior Vice President, Customer Retention Donald Scott Creveling Thomas Daniel McGahey Senior Vice President, Information Systems Deborah Lynne Megee Senior Vice President, Product Development and Target Marketing Senior Vice President. Insurance Operations Karen Francis Newton Regina Veronica Rohner Senior Vice President Joseph Anthony Sartoris Senior Vice President, Personnel John Frederic Schulik Senior Vice President, Support Services John C. DiJoseph Vice President and Chief Actuary L. Keith Morris Vice President and Assistant Secretary

#### Committees of the Board

The company's bylaws allow for the formation of certain committees by the board of directors. The committees at the time of the examination are listed below:

### **Executive Committee**

John Eugene Fesperman, Chair Charles Robert Lotter Donald Alan McKay Fred Arnold Williams

#### **Investment Committee**

Donald LaVerne Heise, Chair Regina Veronica Rohner Fred Arnold Williams

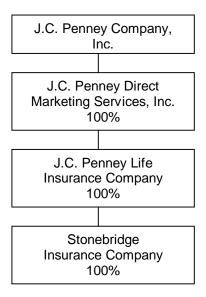
### **Audit Committee**

Regina Veronica Rohner, Chair Donald Bruce Christensen Donald LaVerne Heise Fred Arnold Williams

### **IV. AFFILIATED COMPANIES**

Stonebridge Insurance Company is a member of a holding company system. Its ultimate parent is J. C. Penney Company, Inc. The organizational chart below depicts the relationships among the affiliates in the group. A brief description of the significant affiliates of Stonebridge Insurance Company follows the organizational chart. For the purpose of brevity, the organizational chart only includes that portion of the group that directly or indirectly owns Stonebridge Insurance Company.

### Organizational Chart As of December 31, 1997



### J. C. Penney Company, Inc.

J. C. Penney Company, Inc., is a nationwide general merchandising organization domiciled in Delaware. It also owns numerous subsidiaries involved in retail sales, real estate, banking, and insurance. As of December 31, 1997, the company's audited consolidated financial statement reported assets of \$23.5 billion, liabilities of \$16.1 billion, and stockholders' equity of \$7.4 billion. Operations for 1997 produced net income of \$566 million.

All administrative services for Stonebridge are provided by J.C. Penney Company, Inc., and J. C. Penney Life Insurance Company. Services are provided on an actual cost basis.

### J. C. Penney Direct Marketing Services, Inc.

J. C. Penney Direct Marketing Services, Inc., is a holding company for J. C. Penney Company Inc.'s insurance operations. It is domiciled in Delaware. As of December 31, 1997, the company's unaudited financial statement reported assets of \$564,451,553, liabilities of \$42,984,276, and stockholders' equity of \$521,467,277. Operations for 1997 produced net loss of \$2,400,753.

## J. C. Penney Life Insurance Company

J. C. Penney Life Insurance Company is a life insurance company domiciled in Vermont. It markets individual and group accident and health coverages, whole life, term life, credit insurance, and a hospital indemnity product. JCPLIC specializes in the solicitation of business through mail and telemarketing. It targets holders of J.C. Penney credit cards and other credit card issuers it has established a business relationship with. As of December 31, 1997, the company's audited financial statement reported assets of \$1,364,268,625, liabilities of \$1,195,242,735, and capital and surplus of \$169,025,890. Operations for 1997 produced net income of \$47,147,583.

## V. REINSURANCE

Currently, the company has one ceding reinsurance contract in effect and no assuming contracts. Effective October 1, 1994, Stonebridge ceded 100% of its existing long-term care and hospital indemnity with home care insurance policies to American Travellers Life Insurance Company. The agreement did not include future new business. The contract contained proper insolvency provisions.

## **VI. FINANCIAL DATA**

The following financial statements reflect the financial condition of the company as reported in the December 31, 1997, annual statement to the Commissioner of Insurance. Also included in this section are schedules which reflect the growth of the company for the period under examination and the compulsory and security surplus calculation.

## Stonebridge Insurance Company Assets As of December 31, 1997

|  | Ledger<br>Assets    | Nonledger<br>Assets | Nonadmitted<br>Assets | Admitted<br>Assets  |
|--|---------------------|---------------------|-----------------------|---------------------|
| Bonds<br>Stocks:                                   | \$11,955,048        | \$                  | \$                    | \$11,955,048        |
| Preferred stocks                                   | 152,550             |                     |                       | 152,550             |
| Policy loans                                       | 1,393               |                     |                       | 1,393               |
| Cash   | 4,201               |                     |                       | 4,201               |
| Short-term investments                             | 234,611             |                     |                       | 234,611             |
| Life premiums and                                  | - ,-                |                     |                       | - ,-                |
| annuity considerations                             |                     |                     |                       |                     |
| deferred and uncollected                           |                     | 42,056              |                       | 42,056              |
| Accident and health                                |                     |                     |                       |                     |
| premiums due and unpaid                            |                     | 187                 |                       | 187                 |
| Investment income due                              |                     |                     |                       |                     |
| and accrued  |                     | 224,304             |                       | 224,304             |
| Receivable from parent,                            | = 400               |                     |                       | = 400               |
| Subsidiaries, and affiliates                       | 5,188               |                     |                       | 5,188               |
| Other assets nonadmitted:                          | 40 500              |                     | 4C F20                |                     |
| Agents' balances Write-ins for other than invested | 16,538              |                     | 16,538                |                     |
| assets:  |                     |                     |                       |                     |
| Miscellaneous receivable                           | 5,572               |                     | 5,572                 |                     |
| Arizona revolving fund                             | 100                 |                     | 5,572                 | 100                 |
| Suspense debits                                    | 10,334              |                     | 10,334                | 100                 |
| Guaranty fund assessment                           | 49,245              |                     | 10,001                | 49,245              |
| 2 3.2 2 2 2 2 2 2                                  |                     |                     |                       |                     |
| Total Assets                                       | <u>\$12,434,780</u> | <u>\$266,547</u>    | <u>\$32,444</u>       | <u>\$12,668,883</u> |

# Stonebridge Insurance Company Liabilities, Surplus, and Other Funds As of December 31, 1997

| Aggregate reserve for life policies and contracts Aggregate reserve for accident and health policies | \$ 230,959<br>1,288 |
|--|---------------------|
| Policy and contract claims:  | ,                   |
| Life   | 4,268               |
| Accident and health  | 18,562              |
| Premiums and annuity considerations received in advance  | 4,090               |
| Interest maintenance reserve   | 114,819             |
| General expenses due or accrued  | 5,437               |
| Taxes, licenses, and fees due or accrued, excluding federal income taxes                             | 36,400              |
| Federal income taxes due or accrued  | 323,939             |
| Remittances and items not allocated  | 175                 |
| Miscellaneous liabilities:   |                     |
| Asset valuation reserve  | 36,085              |
| Payable to parent, subsidiaries, and affiliates  | 5,871               |
| Drafts outstanding   | 2,532               |
| Write-ins for liabilities:   |                     |
| Other liabilities  | 1,046               |
|  |                     |
| Total Liabilities  | <u>785,471</u>      |
|  |                     |
| Common capital stock   | 2,500,000           |
| Gross paid-in and contributed surplus  | 9,678,688           |
| Unassigned funds (surplus)   | <u>(295,276)</u>    |
|  |                     |
| Surplus  | <u>11,883,412</u>   |
|  |                     |
| Total Liabilities, Surplus, and Other Funds  | <u>\$12,668,883</u> |

## Stonebridge Insurance Company Summary of Operations For the Year 1997

| Premiums and annuity considerations Net investment income Amortization of interest maintenance reserve Commissions and expense allowances on reinsurance ceded Write-in for miscellaneous income:  | \$155,685<br>727,668<br>8,009<br>25,886 |
|--|---|
| Miscellaneous Operating Income   | <u>9,145</u>                            |
| Total income items   | 926,393                                 |
| Death benefits Disability benefits and benefits under accident and health policies Surrender benefits and other funds withdrawals Increase in aggregate reserve for life and accident and health policies and contracts  | 65,232<br>35,815<br>2,674<br>35,755     |
| Subtotal   | 139,476                                 |
| Commissions on premiums and annuity considerations Commissions and expense allowances on reinsurance assumed General insurance expenses Insurance taxes, licenses, and fees excluding federal income taxes Increase in loading on and cost of collection in excess | 47,324<br>414<br>54,950<br>55,604       |
| of loading on deferred and uncollected premiums  Write-in for deductions:  | (615)                                   |
| A&H Loading<br>Miscellaneous expense   | (163)<br>                               |
| Total deductions   | 315,886                                 |
| Net gain from operations before federal income taxes   | 610,507                                 |
| Federal income taxes incurred  | 162,386                                 |
| Net Income   | <u>\$448,121</u>                        |

## Stonebridge Insurance Company Cash Flow As of December 31, 1997

| Premiums and annuity considerations  Net investment income                                 | \$162,871<br>719,371 |               |                  |
|--|----------------------|---------------|------------------|
| Commissions and expense allowances   | 7 19,37 1            |               |                  |
| on reinsurance ceded   | 25,886               |               |                  |
| Miscellaneous Income   | 9,145                |               |                  |
| Total  |                      | \$917,273     |                  |
| Death benefits   | 66,998               |               |                  |
| Disability and A&H benefits  | 18,217               |               |                  |
| Surrender benefits and other fund withdrawals  | <u>2,674</u>         |               |                  |
| Subtotal   | 87,889               |               |                  |
| Commissions on premium and annuity considerations<br>Commissions and expense allowances on | 47,324               |               |                  |
| reinsurance assumed  | 414                  |               |                  |
| General insurance expenses   | 54,950               |               |                  |
| Insurance taxes, licenses and fees   | 55,605               |               |                  |
| Miscellaneous income   | 18,893               |               |                  |
| Federal income taxes (excluding tax on capital gains)  Total deductions                    | 95,922               | 360,997       |                  |
| Net cash from operations   |                      | 300,997       | \$556,276        |
| Proceeds from investments sold, matured, or repaid   | 1,754,197            |               | ψ550,270         |
| Net tax on capital losses  | (791)                |               |                  |
| Total investment proceeds  |                      | 1,754,988     |                  |
| Cost of investments acquired (long-term only):   |                      |               |                  |
| Bonds  | 2,418,735            |               |                  |
| Total investments acquired   |                      | 2,418,735     |                  |
|  |                      |               |                  |
| Net increase in policy loans and premium notes   |                      | 998           |                  |
| Net cash from investments  |                      |               | (664,745)        |
| Cash provided from financing and miscellaneous sources:                                    |                      |               |                  |
| Other sources  | 2,137                |               |                  |
| Total  |                      | 2,137         |                  |
| Cash applied for financing and miscellaneous uses:   |                      |               |                  |
| Other applications   | <u>15,221</u>        | 45.004        |                  |
| Total  |                      | <u>15,221</u> | (42.004)         |
| Net cash from financing and miscellaneous sources  |                      |               | (13,084)         |
| Net change in cash and short-term investments  |                      |               | (121,553)        |
| Reconciliation   |                      |               |                  |
| Cash and short-term investments,   |                      |               |                  |
| December 31, 1996  |                      |               | 360,365          |
| Cash and short-term investments,   |                      |               |                  |
| December 31, 1997  |                      |               | <u>\$238,812</u> |
|  |                      |               |                  |

# Stonebridge Insurance Company Compulsory and Security Surplus Calculation December 31, 1997

| Assets<br>Less liabilities   |                           | \$12,668,883<br><u>785,471</u> |              |
|--|---------------------------|--------------------------------|--------------|
| Adjusted surplus   |                           |                                | \$11,883,412 |
| Annual premium: Individual life and health Factor Total  | \$145,580<br>1 <u>5</u> % | 21,837                         |              |
| Group life and health<br>Factor  | 17,292<br>10%             | 1,729                          |              |
| Compulsory surplus (subject to a minimum of \$2 million)   |                           |                                | 2,000,000    |
| Compulsory surplus excess or (deficit)   |                           |                                | \$ 9,883,412 |
| Adjusted surplus   |                           |                                | \$11,883,412 |
| Security surplus:<br>(140% of compulsory surplus, factor reduced 1% for<br>each \$33 million in premium written in excess of<br>\$10 million with a minimum of 110%) |                           |                                | 2,800,000    |
| Security surplus excess or (deficit)   |                           |                                | \$ 9,083,412 |

## Stonebridge Insurance Company Reconciliation and Analysis of Surplus For the Five-Year Period Ending December 31, 1997

The following schedule is a reconciliation of total surplus during the period under examination as reported by the company in its filed annual statements:

|                                  | 1993                | 1994                | 1995                | 1996                | 1997                |
|----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Surplus, beginning of year       | \$10,036,390        | \$10,362,839        | \$10,618,072        | \$10,994,995        | \$11,431,725        |
| Net income Change in nonadmitted | 339,491             | 301,982             | 376,096             | 442,575             | 448,121             |
| assets and related items         | (2,980)             | (33,123)            | 10,776              | (433)               | (3,444)             |
| Change in asset valuation        |                     |                     |                     |                     |                     |
| Reserve                          | (10,062)            | <u>(13,626</u> )    | <u>(9,949</u> )     | <u>(5,412</u> )     | <u>7,010</u>        |
| Surplus, end of year             | <u>\$10,362,839</u> | <u>\$10,618,072</u> | <u>\$10,994,995</u> | <u>\$11,431,725</u> | <u>\$11,883,412</u> |

## **Growth of Stonebridge Insurance Company**

|      | Admitted     |             | Policyholders' |  |
|------|--------------|-------------|----------------|--|
| Year | Assets       | Liabilities | Surplus        |  |
| 1993 | \$10,955,389 | \$592,550   | \$10,362,839   |  |
| 1994 | 11,069,514   | 451,442     | 10,618,072     |  |
| 1995 | 11,515,809   | 520,814     | 10,994,995     |  |
| 1996 | 12,088,683   | 656,958     | 11,431,725     |  |
| 1997 | 12,668,883   | 785,471     | 11,883,412     |  |

## Life Insurance In Force (in thousands)

| Year | Gross Direct and Assumed | Ceded | Net    |  |
|------|--------------------------|-------|--------|--|
| 1993 | \$ 515                   | \$0   | \$ 515 |  |
| 1994 | 3,500                    | 0     | 3,500  |  |
| 1995 | 2,572                    | 0     | 2,572  |  |
| 1996 | 2,260                    | 0     | 2,260  |  |
| 1997 | 2,046                    | 0     | 2,046  |  |

#### **Accident and Health**

| Year | Net<br>Premiums<br>Earned | Net<br>Losses<br>Incurred | Commissions<br>Incurred | Other<br>Expenses<br>Incurred | Combined<br>Loss and<br>Expense<br>Ratio |
|------|---------------------------|---------------------------|-------------------------|-------------------------------|--|
| 1993 | \$ 270                    | \$ 16                     | \$ 0                    | \$ 3,663                      | 1363%                                    |
| 1994 | 125,856                   | (16)                      | 84,219                  | 85,337                        | 135                                      |
| 1995 | 0                         | 0                         | 0                       | 0                             | 0  |
| 1996 | 4,602                     | 1,009                     | 0                       | 3,949                         | 108                                      |
| 1997 | 12,944                    | 35,769                    | 0                       | 11,737                        | 367                                      |
|      |                           |                           |                         |                               |  |

Admitted assets and surplus have increased in each of the past five years. Surplus has increased 18.4% during this time.

Prior to 1993, the company was largely inactive. In 1993, the company began direct marketing life insurance, long-term care, and medicare supplement products to the senior citizen market. Effective October 1, 1994, the long-term care block of business was sold to American Travellers Life Insurance Company through a 100% indemnity reinsurance agreement. Effective December 1, 1994, the medicare supplement block of business was transferred to United American Insurance Company by an assumption reinsurance agreement. In addition, the company stopped marketing its life insurance products in 1994.

The company no longer offers life insurance policies and is running off the life business written in 1993 and 1994. During 1996 and 1997, the company wrote a small amount of group accidental death and dismemberment policies.

## **VII. SUMMARY OF EXAMINATION RESULTS**

# **Summary of Current Examination Results**

There were no recommendations as a result of the examination.

## VIII. CONCLUSION

The current examination resulted in no recommendations. Surplus increased 18.4% since the last examination. The company has been minimally active since the last examination. Effective January 1, 1996, the company's name was changed to Stonebridge Insurance Company. The name was changed to permit the company to establish additional business relationships with retail credit card issuers outside the J.C. Penney group.

## IX. ACKNOWLEDGMENT

The courtesy and cooperation extended during the course of the examination by the officers and employes of the company are acknowledged.

In addition to the undersigned, the following representatives of the Office of the Commissioner of Insurance, state of Wisconsin, participated in the examination:

Name Title

Tim Vande Hey Insurance Examiner
Cruz Flores Senior Examiner – Advanced

Respectfully submitted,

Roger O. Pilecky Examiner-in-Charge

Stonebridge Report.doc