

EXHIBIT C-3
LIST OF DIRECTORS AND EXECUTIVE OFFICERS OF
LIBERTY MUTUAL GROUP INC.

| Name | Positions Held | Business Address |
|--------------------------|--|---|
| David H. Long | Director, Chairman of the Board, Chief Executive Officer | c/o Liberty Mutual Holding Company Inc. 175 Berkeley Street Boston, Massachusetts 02116 |
| James F. Kelleher | Director, Chief Legal Officer, Executive Vice President | See above. |
| Christopher L. Peirce | Director, Chief Financial Officer, Executive Vice President | See above. |
| Vlad Y. Barbalat | Chief Investment Officer, Executive Vice President | See above. |
| Neeti Bhalla Johnson | Executive Vice President | See above. |
| Melanie M. Foley | Chief Talent & Enterprise Services Officer, Executive Vice President | See above. |
| Dennis J. Langwell | Executive Vice President | See above. |
| James M. MacPhee | Executive Vice President | See above. |
| Anthony G. Martella, Jr. | Corporate Actuary, Executive Vice President | See above. |
| James M. McGlennon | Chief Information Officer, Executive Vice President | See above. |
| Edward J. Pena | Treasurer, Executive Vice President | See above. |
| Paul Sanghera | Comptroller, Executive Vice President | See above. |
| Timothy M. Sweeney | President | See above. |
| Mark C. Touhey | Secretary, Executive Vice President | See above. |