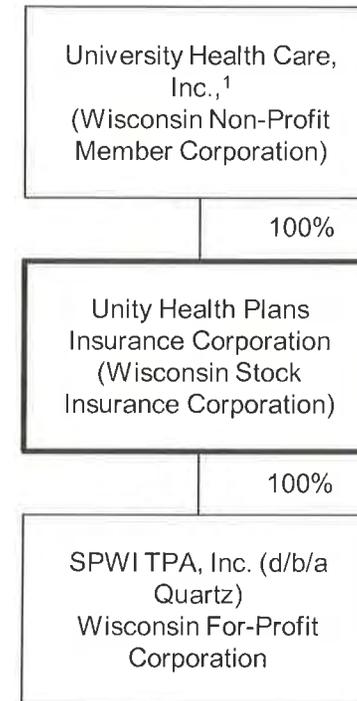
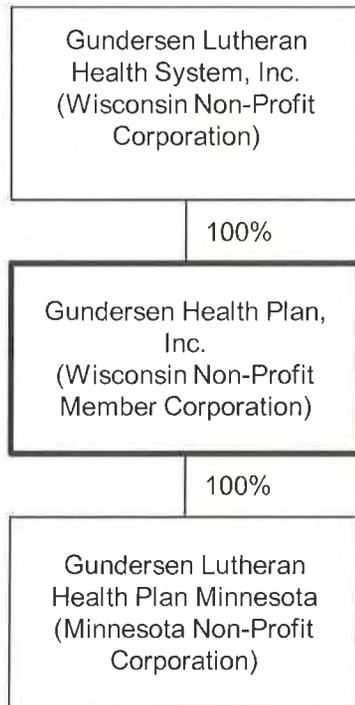


# Project New Glarus Pre-Transaction Structures

McDermott  
Will & Emery



<sup>1</sup> Formerly know as University Health Resources, Inc.

# Project New Glarus Post-Transaction Structure

McDermott  
Will & Emery

