

FORM OF PROXY

CHURCH MUTUAL INSURANCE COMPANY
PROXY FOR A SPECIAL MEETING OF MEMBERS TO BE HELD ON (DATE TBD)

The proxy must be marked with a vote either "For" approval of the Mutual Holding Company Plan and the transactions contemplated thereby or "Against" approval of the Mutual Holding Company Plan and the transactions contemplated thereby. If the box labeled "For" is marked, the proxy will be voted For approval of the Mutual Holding Company Plan and the transactions contemplated thereby. If the box labeled "Against" is marked, the proxy will be voted Against approval of the Mutual Holding Company Plan and the transactions contemplated thereby. If a proxy contains a vote both "For" and "Against" the Mutual Holding Company Plan and the transactions contemplated thereby, such proxy will not be cast or counted. If the proxy is executed but no choice is indicated for the Mutual Holding Company Plan and the transactions contemplated thereby, the proxy will be voted "For". In their discretion, the Proxies are authorized to vote on any other business as may properly, in accordance with applicable law and CMIC's Articles of Incorporation and Bylaws, come before the Special Meeting, in such manner as the Proxy deems in the best interest of CMIC.

YOUR CONSIDERATION AND PARTICIPATION IN THIS VOTING PROCESS IS GREATLY APPRECIATED.

As a holder of the below mentioned policy at Church Mutual Insurance Company (CMIC), you have the right to vote on any agenda items that are proposed at a Member Meeting. Voting is simple and takes only a few moments of your time:

1. **READ** the enclosed proxy material carefully;
2. **AUTHORIZE** your vote by checking one box, sign, and date.
3. **RETURN** the proxy card by detaching and mailing – no postage is necessary.

Please detach the portion below before returning your proxy ballot to Church Mutual.

PROXY FOR A SPECIAL MEETING OF MEMBERS TO BE HELD ON (DATE TBD)

Church Mutual Insurance Company • 3000 Schuster Lane • Merrill, Wisconsin 54452

PROPOSAL: To approve the Mutual Holding Company Plan, dated as of DATE, and the transactions contemplated thereby, including the amendment and restatement of the Articles of Incorporation by CMIC.

FOR **AGAINST**

YOUR VOTE IS VERY IMPORTANT. Please sign exactly as name or names appear hereon. If the policyholder is a corporation, limited liability company, or partnership, this proxy should be signed by an authorized officer, member, or partner as the case may be. When signing as attorney, personal representative, executor, administrator, trustee, or guardian, please give full title as such.

THIS PROXY IS SOLICITED BY THE MANAGEMENT
OF CHURCH MUTUAL INSURANCE COMPANY.

Signed _____
(Please sign here)

Dated _____, 2019

Official Title _____
(If policyholder is a corporation)

Please sign and return this proxy promptly. Proxies must be received by (Date TBD).

Important Notice Regarding the Availability of Proxy Materials for the Special Meeting to be Held on (Date TBD): The notice of Special Meeting of Members, the Policyholder Information Statement, the Mutual Holding Company Plan including all exhibits thereto and additional information are [available online](http://www.churchmutual.com) at www.churchmutual.com.

The Policyholder named on the reverse side and therefore a Member of CHURCH MUTUAL INSURANCE COMPANY (CMIC) hereby constitutes and **appoints (TBD)** as the Member's Proxy, with full power of substitution and revocation, to vote for and in the name of the above Policyholder at the Special Meeting of Members to be held on **(Date TBD)**, at **(Time TBD)**, Central Standard Time, at CMIC's offices at 3000 Schuster Lane, Merrill, Wisconsin, or any adjournments, postponements, reschedulings or continuations thereof, upon the matters set forth on the reverse side of this proxy card and described in the Policyholder Information Statement dated **(date here)** and upon such other business as may properly, in accordance with applicable law and CMIC's Articles of Incorporation and Bylaws, come before the Special Meeting. Each policyholder is entitled to one vote.

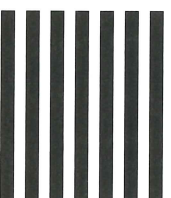
To execute this proxy card, please complete, sign, date, and promptly return this proxy. Mailed proxies must be received by CMIC by **(time TBD) (Date TBD)** in order to be valid.

If you should have a question about the proxy material, this proxy card, or the execution of your vote, please call **(phone number)** Monday through Friday between the hours of **(time TBD)** Central Time.

Please detach the portion below before returning your proxy ballot to Church Mutual.



No postage
necessary if
mailed in the
United States



BUSINESS REPLY MAIL
FIRST-CLASS MAIL PERMIT NO. 14 STEVENS POINT WI

POSTAGE WILL BE PAID BY ADDRESSEE

CHURCH MUTUAL INSURANCE COMPANY
C/O JHL DIGITAL DIRECT
3100 BORHAM AVE
STEVENS POINT WI 54481-9929

