### Exhibit 3

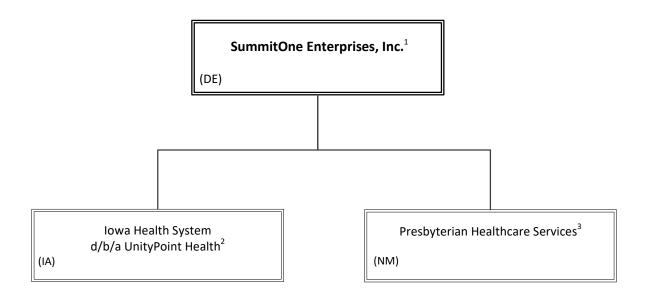
# Pro Forma Post-Acquisition Organizational Chart for the Applicant and its Affiliates

Enclosed is a pro forma post-acquisition organizational chart for the Applicant incorporating the current UPH and current PHS organizational charts.

# Exhibit 3-A

Pro Forma Post-Acquisition Organizational Chart for the Applicant

## **Pro Forma Post-Acquisition Organizational Chart**



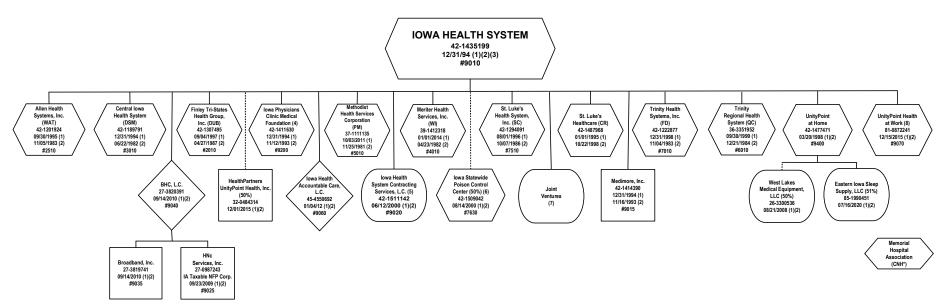
- 1. SummitOne Enterprises, Inc. will be the sole corporate member of Iowa Health System d/b/a UnityPoint Health and Presbyterian Healthcare Services.
- 2. The complete organizational chart for Iowa Health System d/b/a UnityPoint Health and its affiliates is set forth in Exhibit 3-B.
- 3. The complete organizational chart for Presbyterian Healthcare Services and its affiliates is attached to the forth in Exhibit 3-C.

# Exhibit 3-B

Pro Forma Post-Acquisition Organizational Chart for UnityPoint Health

#### IHS Period Ending 12/31/2022 Revised 02/22/2023 Approved 02/22/2023

Prepared by IHS Tax Services for internal tax preparation and control purposes only.



Innovation Fund and Other Investments as of 12/31/2022 - CONTINUED:

Truveta, Inc. (C Corp, convertible notes, shares not issued)

(4) Iowa Physicians Clinic Medical Foundation d/b/a UnityPoint Clinic.

WiserCare Inc. (C Corp, convertible notes, shares not issued)

Effective 1/1/2023, Siouxland Pace, Inc. (9220) joins Iowa Physicians Clinic Medical Foundation d/b/a UnityPoint Clinic.

Central Iowa Surgical Services Co-Management Company, LLC (6.67%) Iowa Health System Contracting Services, L.C. (10.00%)

(5) Amount controlled by Iowa Health System (corp) as of 12/31/2021 is 10.00%.

(6) Iowa Statewide Poison Control Center d/b/a Iowa Poison Control Center.

Potrero Medical, Inc. (C Corp, part of Epharmix convertible note receipt, shares not issued)

#### NOTES:

- (1) Dates are when affiliate joined lowa Health System.
- (2) Date of Incorporation/Organization

(3) Iowa Health System d/b/a UnityPoint Health.

- Joint ventures and others as of 12/31/2021: Health Velocity Capital I, LP (5.62%) HealthNet connect, L.C. (9.09%) Heritage Healthcare Innovation Fund, LP (4.79%) Heritage Healthcare Innovation Fund II, LP (4.50%) Heritage Healthcare Innovation Fund III, LP (3.15%) Quartz Health Benefit Plans Corporation (f/k/a Unity Health Plans Insurance Corporation) (15.871% by attribution) Quartz Health Insurance Corporation (f/k/a Physicians Plus Insurance Corporation) (15.871% by attribution) Quartz Health Plan Corporation (f/k/a Gunderson Health Plan, Inc.) (12.288%) Quartz Health Plan MN Corporation (fik/a Gunderson Health Plan Minnesota) (12.288% by attribution)
  Quartz Health Solutions, Inc. (15.871% by attribution) Quartz Holding Company (15.871%) SEI Core Property Fund LP (6.60%) SEI Energy Debt Fund, LP (21.63%) SEI Global Private Assets III 1 P (28 41%)
- SEI Global Private Assets V, LP (6.52%) Innovation Fund and Other Investments as of 12/31/2022: AvaSure, LLC (LLC Corp 1.20%) b.well Connect Health Inc. (C Corp 7.39%)

Bright.MD Inc. (C Corp 5.92%) Cardiosense, Inc. (C Corp 6.81%) Carta Healthcare, Inc. (C Corp <5%)

SEI Global Private Assets IV, LP (12.58%)

DocStation, Inc. (C Corp 14.58%) Epharmix Inc. (C Corp, convertible notes, shares not issued) Health Catalyst, Inc. (C Corp <1%) Health Note Inc. (C Corp 2.22%)

Kaizen Health Inc. (C Corp 21.50%) Lightbeam Health Solutions (unknown <5%) OpenLoop Health, Inc. (C Corp <5%)

KEY

(7) Percentages are system-wide ownership by attribution at 12/31/2021: HealthNet connect, L.C. (36.36% by attribution, 9.09% separately) (8) Effective 1/1/2023, UnityPoint Health at Work (9210) joins Iowa Physicians Clinic Medical Foundation d/b/a UnityPoint Clinic.

Pathware Inc. (C Corp 27.69%)

RxRevu Inc (C Corp 2.82%) TailorMed Medical LTD (Israeli Corp 5.12%)

Prolucent Health, Inc. (C Corp 8.98%)

Vida Diagnostics Inc. (C Corp 13.01%)

Joint ventures and others as of 12/31/2021:

Total by attribution is 100.00%.

#### CHANGES FROM PRIOR YEAR:

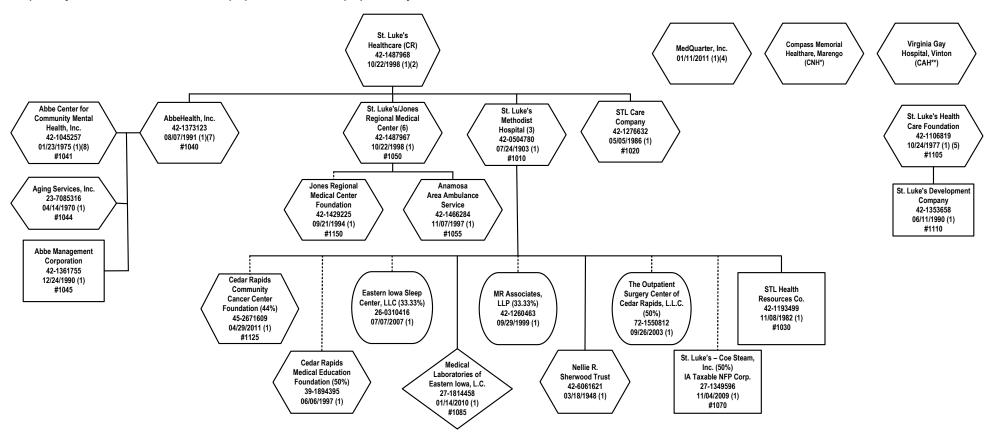
- 1) Cardiosense, Inc. (C Corp 6.81%) Carta Healthcare, Inc. (C Corp <5%)
- Epharmix Inc. (C Corp, convertible notes, shares not issued)
- Health Note Inc. (C Corp 2.22%)
- Lightbeam Health Solutions (unkn
- 6) OpenLoop Health, Inc. (C Corp <5%
- Potrero Medical, Inc. (C Corp, part of Epharmix convertible note receipt, shares not issued) 8) Truveta, Inc. (C Corp, convertible notes, shares not issued)

#### Removed:

- Change in Investment or affiliation presentation:
- 1) Health Velocity Capital I, LP (5.62%)
- Heritage Healthcare Innovation Fund, LP (4.79%)
   Heritage Healthcare Innovation Fund II, LP (4.50%)
- Heritage Healthcare Innovation Fund III | P (3.15%)
- 5) Quartz Health Benefit Plans Corporation (f/k/a Unity Health Plans Insurance Corporation) (15.871% by attribution)
- 6) Quartz Health Insurance Corporation (f/k/a Physicians Plus Insurance Corporation) (15.871% by attribution)
  7) Quartz Health Plan Corporation (f/k/a Gunderson Health Plan, Inc.) (12.288%)

- 8) Quartz Health Plan MN Corporation (flk/a Gunderson Health Plan Minnesota) (12.288% by attribution)
  9) Quartz Health Solutions, Inc. (15.871% by attribution)
- 10) Quartz Holding Company (15.871%) 11) SEI Core Property Fund LP (6.60%) 12) SEI Energy Debt Fund, LP (21.63%)
- 13) Kaizen Health Inc. (C Corp 21.50%)
- 14) Pathware Inc. (C Corp 27.69%)
- 15) Prolucent Health, Inc. (C Corp 8.98%)
- 16) RxRevu Inc (C Corp 2.82%)
- 17) Vida Diagnostics Inc. (C Corp 13.01%)

Exempt Partnership/LLC 1-Member LLC Corporation \*CNH - Community Network Hospital Organization



#### NOTES:

- (1) Date of Incorporation/Organization.
- (2) Joint ventures and others as of 12/31/2021: Iowa Health System Contracting Services, L.C. (10.00%)
- (3) Joint ventures and others as of 12/31/2021: HealthNet connect, L.C. (9.09%) Honeyman Dialysis, LLC (5.00%) PCI Regional Medical Mall, LLC (VARIOUS)

Exempt

(4) 501(c)(6) - Business League. CEO one of three original board members.

- (5) Charitable Remainder Unitrusts as of 12/31/2021: Dale & Helen Fye Charitable Remainder Unitrust (100%) Edna Gelski Unitrust Dtd. 12/28/89 (40%) David & Joan Thaler Unitrust Dtd. 12/14/89 (50%)
- (6) Joint ventures and others as of 12/31/2021: HealthNet connect, L.C. (9.09%)
- (7) Joined system 01/01/2017.
- (8) Joint ventures and others as of 12/31/2021: Johnson County Permanent Supportive Housing, L.P. (0.01%)

#### **CHANGES FROM PRIOR YEAR:**

#### Added:

- 2)
- 3)
- 4)

- 1) Chatham Oaks, Inc. merged into Abbe Center for Community Mental Health 1/1/2022
- 2) Penn Center, Inc. merged into Abbe Center for Community Mental Health 1/1/2022

Change in Investment or affiliation presentation:

- 1) Johnson County Permanent Supportive Housing, L.P. moved under Abbe Center for Community Mental Health, Inc. (Chatham Oaks investment).

3) 4)

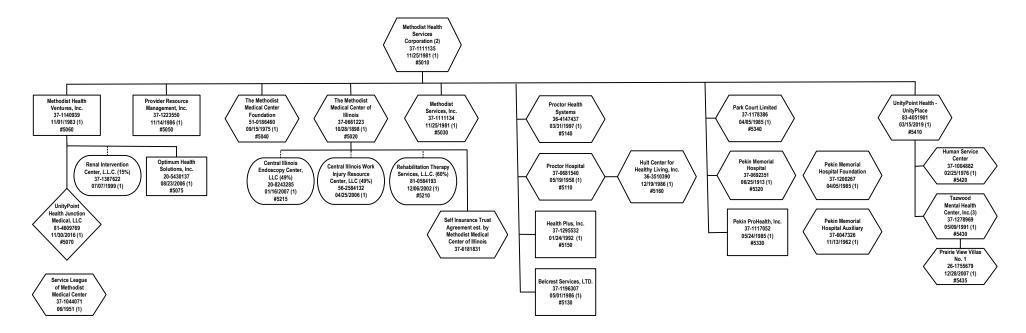
Corporation Partnership/LLC 1-Member LLC Organization \*\*CAH - Critical Access Hospital Affiliation

Tax Dept 2022 FINAL 022323.vsdx 2/23/2023

\*CNH - Community Network Hospital

Central Illinois Region Period Ending 12/31/2022 Revised 01/12/2023 Approved 02/20/2023

Prepared by IHS Tax Services for internal tax preparation and control purposes only.



#### NOTES:

- (1) Date of Incorporation/Organization.
- (2) Joint ventures and others as of 12/31/2021: Arch Development Fund I, L.P. (small investment)
  lowa Health System Contracting Services, L.C (10.0.0%) Affiliation with Carle Health, Urbana, IL, to be effective 04/01/2023
- (3) Joint ventures and others as of 12/31/2022: Precedence Plus, IL Taxable NFP Corporation (5.28% member)

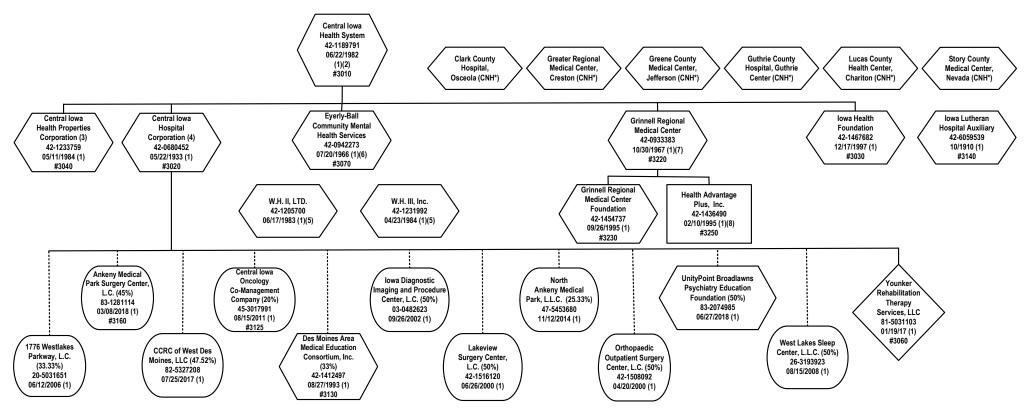
#### Exempt Partnership/LLC 1-Member LLC Organization

#### CHANGES FROM PRIOR YEAR:

- 1) Carle Affiliation effective 04/01/2023 Note 2
- 2) Precedence Plus, IL Taxable NFP Corporation (5.28% member) Note 3

- 1) Home Health Plus Services, Inc. Dissolved (Final return filed 12/31/2021)
- 2) Marigold City Land Trust No. One Dissolved 7/2021 (Final activity was reported on the 12/31/2021 Form 990 of Park Court Limited
- 3) Premier Purchasing Partners, L.P. Final K-1 for 2021 Note 3
  4) Midwest Orthopaedic Hospital at UnityPoint Health-Proctor, LLC Final Return for Short
- Period 1/1/2022 4/30/2022 5) Removed Notes 4 through 7, these entities have all been dissolved
- 6) Central Illinois Cancer Care Center, L.L.C. Activity was ceased for 2022

Change in Investment or affiliation presentation:



#### NOTES:

- (1) Date of Incorporation/Organization.
- (2) Joint ventures and others as of 12/31/2021: Iowa Health System Contracting Services, L.C. (10.00%)

Legacy Senior Housing Investors, LLC (11.89%)

- (3) 501(c)(2) Title holding corporation.

  Joint ventures and others as of 12/31/2021:

  Des Moines Parking Associates #3050 (100% owned general partnership)
- (4) Central Iowa Hospital Corporation d/b/a UnityPoint Health–Des Moines, Methodist Medical Center, Blank Children's Hospital, Iowa Lutheran Hospital, Methodist West Hospital. Joint ventures and others as of 12/31/2021:
- (5) Eyerly-Ball Community Mental Health Services is a member. Affiliation subject to HUD approval.
- (6) Joined system 01/01/2018.
- (7) Joined system 01/01/2018. Charitable Remainder Trusts as of 12/31/2019: Hansen Charitable Remainder Annuity Trust (94%) Hansen Charitable Remainder Unitrust (93%)
- (8) Joint ventures and others as of 12/31/2021: Grinnell Private Investment Co. LLC (23.20%)

#### CHANGES FROM PRIOR YEAR:

#### Added:

- 1) 2)
- 3)

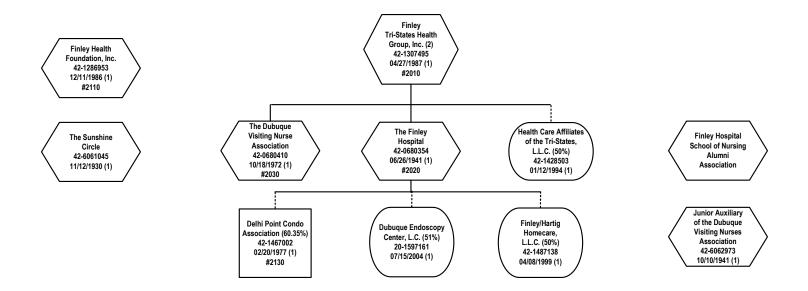
#### Removed

- 1) Central Iowa Cardiovascular Co-Management Company, LLC Dissolved 12/31/2022
- 2) Central Iowa Surgical Services Co-Management Company, LLC Dissolved 12/31/2022
- 3) Grinnell Regional Medical Center Auxiliary dissolved effective 4/29/2022.
- 4) Rural Health Alliance LLC Final K-1 for 2021
- 5) West Hospital Orthopedic Co-Management Company, LLC Dissolved 12/31/2022

Change in Investment or affiliation presentation:

- 1)
- 2)
- 3)

KEY Corporation Partnership/LLC 1-Member LLC \*CNH - Community Network Hospital



#### NOTES:

- (1) Date of Incorporation/Organization.
- (2) Joint ventures and others as of 12/31/2021: Iowa Health System Contracting Services, L.C. (10.00%)

#### **CHANGES FROM PRIOR YEAR:**



- 1)
- 2)
- 3) 4)

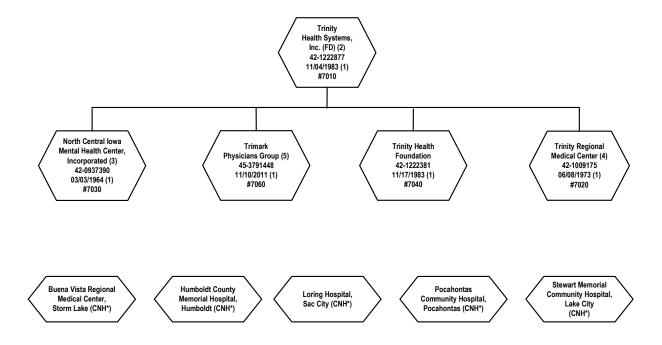
#### Removed:

- 1) DEB LTD Partnership Notes 3 & 4 Final 2020 K-1
- 2)
- 3) 4)

Change in Investment or affiliation presentation:

- 1) Delhi Point Condo Association (60.35%)
- 2) 3) 4)

Exempt 1-Member LLC <u>KEY</u> Corporation Partnership/LLC \*CNH - Community Network Hospital Organization



#### NOTES:

- (1) Date of Incorporation/Organization.
- (2) Joint ventures and others as of 12/31/2021: Iowa Health System Contracting Services, L.C. (10.00%)
- (3) North Central Iowa Mental Health Center, Incorporated d/b/a Berryhill Center for Mental Health. Joined System 05/27/2008.
- (4) Joint ventures and others as of 12/31/2021: HealthNet connect, L.C. (9.09%)
- (5) Name changed effective 01/01/2012 f/k/a TPG Health.

#### **CHANGES FROM PRIOR YEAR:**

#### Added:

- 1) 2)
- 3)
- 4)

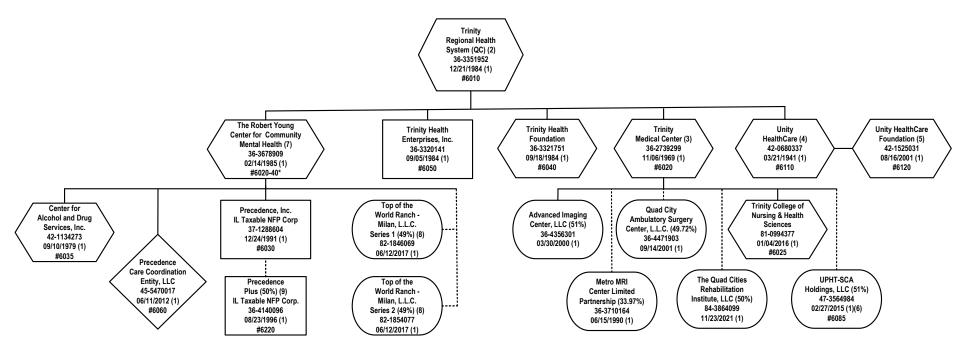
#### Removed:

- 1) Trinity Regional Hospital Auxiliary merged into Trinity Health Foundation on 04/01/2022
- 2) 3)
- 4)

#### Change in Investment or affiliation presentation:

- 2)
- 3)
- 4)

Exempt **KEY** Corporation Partnership/LLC 1-Member LLC \*CNH - Community Network Hospital Organization



#### NOTES:

- (1) Date of Incorporation/Organization.
- (2) Joint ventures and others as of 12/31/2021: lowa Health System Contracting Services, L.C. (10.00%)
- (3) Trinity Medical Center d/b/a Trinity Rock Island, Trinity Moline, Trinity Bettendorf.
- (4) Unity Healthcare d/b/a Trinity Muscatine. Joined System 07/01/2009.
- (5) Unity Healthcare Foundation d/b/a Trinity Muscatine Foundation. Joined System 01/01/2012.
- (6) Joint ventures and others as of 12/31/2022:
  Mississippi Medical Plaza, L.C. (51.39% directly), Trinity Medical Center (26.21% by attribution)
- (7) The Robert Young Center for Community Mental Health d/b/a Robert Young Center.
- (8) Formed under Master Series LLC entity, Top of the World Ranch Milan, L.L.C.
- (9) No operational activity, looking to dissolve in 2023.

# KEY Exempt Organization Corporation Partnership/LLC 1-Member LLC

#### **CHANGES FROM PRIOR YEAR:**

#### habba

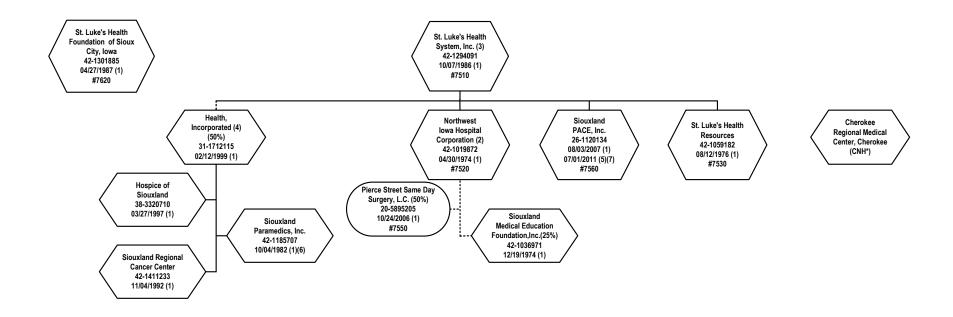
- 1) Note 9 for Precedence Plus
- 2)
- 3) 4)

#### Removed:

- 1)
- 2)
- 3)
- 4)

Change in Investment or affiliation presentation:

- Advanced Imaging Center, LLC Purchase Agreement executed 11/01/2022 increasing ownership to 51%
- 2) Mississippi Medical Plaza, L.C. ownership change (Note 6)
- 3)
- 4)



#### NOTES:

- (1) Date of Incorporation/Organization.
- (2) Northwest Iowa Hospital Corporation d/b/a St. Luke's Regional Medical Center.

Joint ventures and others as of 12/31/2021:

Davis Dialysis, LLC (5.00%)

SLRMC Cardiovascular Co-Management Company, LLC – Remains Active with IA SOS 12/31/2022

- (3) Joint ventures and others as of 12/31/2021: lowa Health System Contracting Services, L.C. (10.00%)
- (4) Health, Incorporated became a private foundation 7/1/2004.
- (5) Date joined System.
- (6) Transportation services ended 7/1/2020 in process of closing business. Remains active with SOS as of 12/31/2022.
- (7) Effective 1/1/2023, Siouxland Pace, Inc. (9220) joins Iowa Physicians Clinic Medical Foundation d/b/a UnityPoint Clinic.

# KEY Corporation Partnership/LLC 1-Member LLC \*CNH - Community Network Hospital

#### **CHANGES FROM PRIOR YEAR:**

Added:

1) 2)

3) 4)

,

Removed: 1)

2)

3)

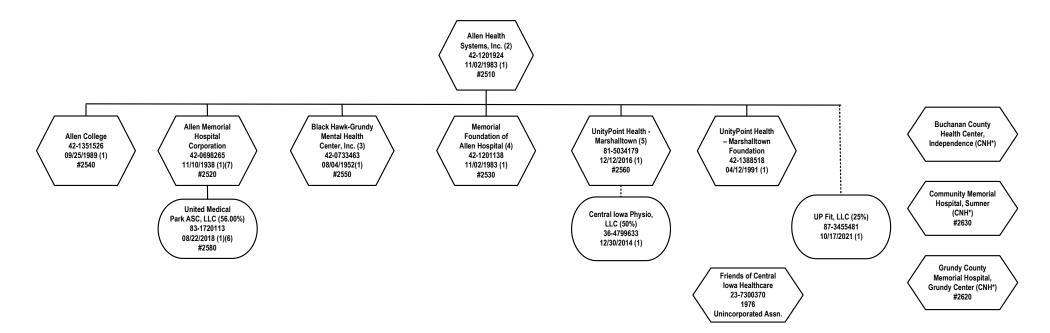
4)

Change in Investment or affiliation presentation:

1) 2)

2) 3)

3) 4)



#### NOTES:

- (1) Date of Incorporation/Organization
- (2) Allen Health Systems, Inc. d/b/a UnityPoint Health-Waterloo. Joint ventures and others as of 12/31/2021: Iowa Health System Contracting Services, L.C. (10.00%) Human Services, Inc. (non-operating) - Administratively Dissolved 09/28/2022. Will seek Board approval to formally dissolve with Secretary of State.
- (3) Affiliation Agreement to be effective 01/01/2015.
- (4) Memorial Foundation of Allen Hospital d/b/a Allen Foundation.
- (5) F/K/A UnityPoint Health Regional Care.
- (6) Single-member LLC through 1/31/2020.
- (7) Joint ventures and others as of 12/31/2022:

  Northeast lowa Medical Education Foundation, Inc. (50%) Administratively Dissolved 09/07/2021. Entity dissolving; final return not yet available on IRS website.

Amity Fellowserve-lowa, Inc. (49%) - Dissolution approved December 2022. Need to formally dissolve with Secretary of State and final return.

# KEY Exempt Organization Corporation Partnership/LLC 1-Member LLC \*CNH - Community Network Hospital

#### **CHANGES FROM PRIOR YEAR:**

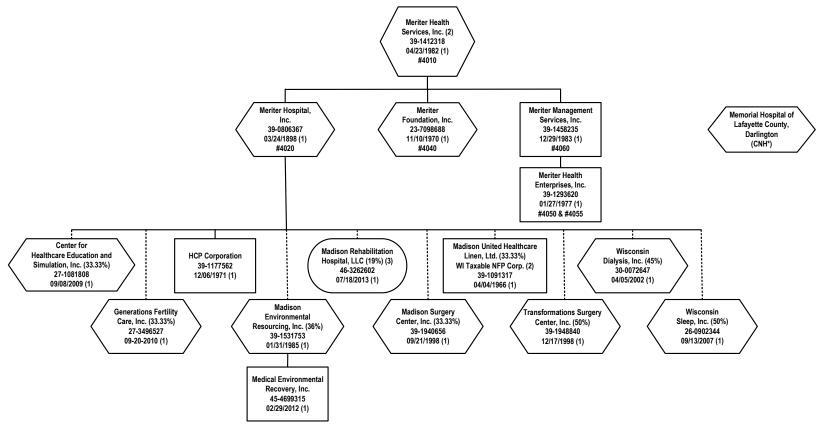
# Added: 1) Amity Fellowserve-lowa, Inc. – Note 7 2) Human Services, Inc. – Note 2 3) 4) 5) Removed: 1) 2)

Change in Investment or affiliation presentation: 1) United Medical Park ASC, LLC (56.00%)

2)

3) 4)

3) 4)



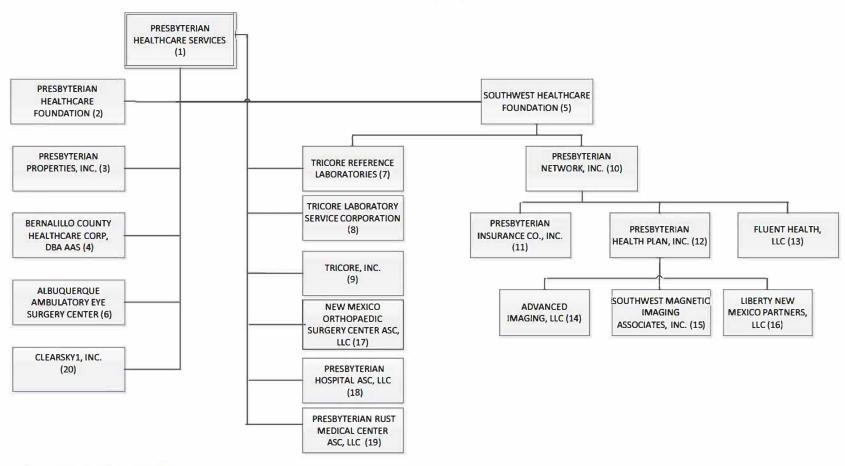
#### **CHANGES FROM PRIOR YEAR:** NOTES: Added: 1) (1) Date of Incorporation/Organization 2) 3) 4) (2) A Wisconsin Corporation not listed with the Internal Revenue Service as an exempt organization. Treating as a taxable NFP (Open Item). Removed: (3) Joined joint venture 02/01/2016. 1) 2) 3) 4) Change in Investment or affiliation presentation: 2) 3) 4) Exempt Corporation Partnership/LLC 1-Member LLC \*CNH - Community Network Hospital Organization

# Exhibit 3-C

**Pro Forma Post-Acquisition Organizational Chart for Presbyterian** 

#### PRESBYTERIAN HEALTHCARE SERVICES

#### LEGAL STRUCTURE CHART



- (1) NM non-profit corporation without members
- (2) NM non-profit corporation without members.
- (3) NM non-profit corporation whose sole member is Presbyterian Healthcare Services.
- (4) NM non-profit corporation with members.
- (5) NM non-profit corporation whose sole member is Presbyterian Healthcare Services.
- (6) NM limited liability company: 31% interest held by Presbyterian Healthcare Services.
- (7) NM taxable non-profit corporation: 38% Interest held by Southwest Health Foundation and 12% Interest held by Presbyterian Healthcare Services.
- (8) NM non-profit corporation with members 501(e): 50% Interest held by Presbyterian Healthcare Services.
- (9) NM non-profit corporation with members 501(c): 50% interest held by Presbyterian Healthcare Services.
- (10) NM profit corporation: 100% of common stock held by Southwest Health Foundation.
- (11) NM profit corporation: 100% of common stock held by Presbyterian Network, inc.
- (12) NM profit corporation: 100% of common stock held by Presbyterian Network, inc.
- (13) DE limited liability company: 90% interest held by Presbyterian Network, inc., 5% held by Presbyterian Health Plan, inc. and 5% interest held by Presbyterian Insurance Company, inc.
- (14) Limited Hability company: 50% Interest held by Presbyterian Health Plan, Inc.
- (15) NM profit corporation: 90% of common stock held by Presbyterian Health Plan, Inc.
- (16) Limited liability company: 24.5% Interest held by Presbyterian Health Plan, Inc.
- (17) GA limited liability company: 64.75% Interest held by Presbyterian Healthcare Services in PHS/USP Health Ventures, LLC a New Mexico limited liability company which in turn holds a 68.5% interest in New Mexico Orthopaedic Surgery Center.
- (18) NM limited liability company: 79.25% interest held by Presbyterian Healthcare Services.
- (19) NM limited liability company: 72.25% interest held by Presbyterian Healthcare Services.
- (20) DE profit corporation: 100% interest held by Presbyterian Healthcare Services.