

Exhibit 3

Pre-Acquisition Organizational Chart for the Applicant and its Affiliates

Sanford
ND Nonprofit Tax Exempt
EIN# 27-1218956

Sanford Health
SD Nonprofit Tax Exempt
EIN# 31-1527032

Sanford Medical Center
dba Sanford USD Medical Center
SD Nonprofit Tax Exempt
EIN# 46-0227855

Sanford Health Foundation
SD Nonprofit Tax Exempt
EIN# 36-3297853

Sanford Clinic
SD Nonprofit Tax Exempt
EIN# 46-0447693

Sanford Virtual Care
SD Nonprofit Tax Exempt
EIN# 88-0976483

Sanford World Clinics – Klamath Falls
OR Nonprofit Tax Exempt
EIN# 92-0396212

Sanford Health Plan
SD Nonprofit Taxable
EIN# 91-1842494

Sanford Health Network
SD Nonprofit Tax Exempt
EIN# 46-0388596

Sanford Health Plan of Minnesota
MN Nonprofit Taxable
EIN# 46-0445852

Southwest Minnesota Radiation Center, LLC
MN Limited Liability Co. Tax Exempt
EIN# 46-0447693

**Good Samaritan Insurance Plan
of Nebraska, Inc.**
NE Corporation
EIN# 81-5037667
65% Ownership

Sanford HealthCare Accessories, LLC
ND Limited Liability Co. Tax Exempt
EIN# 20-2404179

Sanford Research
SD Nonprofit Tax Exempt
EIN# 46-0450378

Sanford Home Health
SD Nonprofit Tax Exempt
EIN# 46-0282134

Sanford Research North
ND Nonprofit Tax Exempt
EIN# 45-0274828

Sanford world Clinics
SD Nonprofit Tax Exempt
EIN# 26-2707628

Sanford World Clinics - Ghana
Ghana-based

**The Evangelical Lutheran Good
Samaritan Foundation**
MN Nonprofit Tax Exempt
EIN# 46-0422866

**Shanghai Sanford HealthCare Management
Consulting Co., Ltd.**
China-based WFOE

Sanford Frontiers
SD Nonprofit Taxable
EIN# 45-5436599

Sanford International – Munich GmbH
Germany-based