

From: [Jay Talbot](#)
To: [OCI Company Licensing](#)
Subject: Proposed Acquisition of Control of Delta Dental of Wisconsin, Inc. and Wyssta Insurance Co, Inc.
Date: Saturday, September 20, 2025 4:11:58 PM

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To whom it may concern,

I am a practicing dentist for 13 years. In my time as a dentist, I have found that insurance companies do not have patients' best interest in mind. While Delta Dental is considered a nonprofit organization, they spend millions of dollars every year on advertising and donations to dental schools in order to influence future dentist into working with Delta Dental. that may not seem so bad at first glance however when they refuse to pay for a patient's treatment in order to do this, there's a problem.

I am writing to oppose the possibility of Delta dental of Wisconsin to acquire any dental clinics. They have not taken the oath to do no harm to patients as dentists have done and are therefore more willing to place pressure on the dentists they employed to save money. The executives are worried about the dollar.

I think it in the best interest of all individuals to have licensed dentists provide care for patients and not have a company incentivize certain types of treatment that may put patients at risk.

When a dentist works for a company that is worried about the profits, patient care and outcome are compromised and puts the public at greater oral health risks.

Insurance companies should focus on insurance and let dentists focus on patient care.

Thank you,

Dr. Jay D Talbot
Doctor of Dental Surgery