From: <u>Dr. Steven Davidowitz</u>
To: <u>OCI Company Licensing</u>

Subject: Proposed Acquisition of Control of Delta Dental of Wisconsin, Inc. and Wyssta Insurance Co, Inc

Date: Saturday, September 20, 2025 7:30:36 PM

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I am a practicing general dentist in New York City, and I am writing to express my strong opposition to Delta Dental of Wisconsin's planned acquisition of Cherry Tree Dental. While this deal is centered in the Midwest, its implications reach far beyond state lines.

Allowing an insurance company to purchase and operate a chain of dental offices sets a dangerous precedent nationwide. It consolidates power in the hands of insurers, creating conflicts of interest where the same entity controls both reimbursement and delivery of care. This threatens patient autonomy, restricts access to independent providers, and undermines the quality of care that private practitioners across the country strive to deliver.

Dentistry has always been rooted in the doctor—patient relationship. If insurers continue down this path, we risk turning dentistry into a system where profits dictate treatment rather than patients' needs. I urge regulators and policymakers to block this acquisition and preserve the independence and integrity of dental care for patients everywhere.

Sincerely,
Steven Davidowitz, DDS
New York, NY