From: <u>Chad Borer</u>

To: OCI Company Licensing

Subject: Highly opposed to this acquisition! **Date:** Saturday, September 20, 2025 4:59:38 PM

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I would consider dropping delta from both of my offices if this happens. As it stands DD doesn't keep up with inflation on its fee schedule and now they want to acquire offices where they can set their own fees and solicit in network patients. Complete BS!