

From: [Aleksandra Shaykova](#)
To: [OCI Company Licensing](#)
Subject: Proposed Acquisition of Control of Delta Dental of Wisconsin, Inc. and Wyssta Insurance Co, Inc."
Date: Sunday, September 21, 2025 5:28:48 AM

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To Whom It May Concern,

As a General Dentist who has worked with different insurance carriers as well as , as One that have practiced for several DSOs and private practices, I consider that never an insurance agency should acquire a Dental Group , or Private Practice or DSO or any of the sorts due to the following reasons :

- 1) Conflict of Interest
- 2) Interference in the Private Business of Dentistry
- 3) Interference in the Clinical Judgement of the Dental Practitioners
- 4) Control on the Practitioners over their Diagnostic, Treatment Planning and Execution choices
- 5) Control on the Dental Practitioners to do NOT what's Best for the Patients but what's Best for the Insurance Company
- 6) Dentists spent years in Clinical Training to do what's Best and What's right in a customized and individualized approach to every single patient and the Guild of Dentistry should be kept Independent and not affected by corporate interests from Insurance Carriers

*** The reason why USA is still great is the Separation of powers and the Checks and Balances and such step of Acquisition would destroy Dentistry and the opportunity of people to be taken care of in the most Ethical way in the Oath we keep as Doctors, would destroy the Creativity , Inventions capability , leverage of Dentistry with that of all other countries in the world, Education in Dentistry and the desire of young people to study and commit to be Doctors and to do their best to keep leading the Dentistry on the forefront of any successful and Independent Country

Sincerely,

Aleksandra Shaykova, DDS
Orlando , FL