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September 18, 2025

Via Online OCI Licensing Application Form

Amy J. Malm, CPA, CFE, PIR
Administrator, Division of Financial Regulation
Office of the Commissioner of Insurance
125 South Webster Street, 2nd Floor
Madison, WI 53702

Re: In the Matter of the Acquisition of Control of Community Care, Inc. and
Community Care Health Plan, Inc. (NAIC #17056) by CareSource

Dear Amy:

Following up on our discussions, CareSource, a nonprofit, nationally recognized managed care organization, proposes to affiliate with Community Care, Inc., a leading Wisconsin managed care organization and provider of comprehensive care services with more than 45 years of experience delivering high-quality, individualized care that enables older adults and adults with disabilities to live independently in the community.

Bringing Community Care into the CareSource family of companies will combine the expertise of two mission-driven, nonprofit managed care organizations, strengthening their capacity to innovate health care, improve outcomes, and serve vulnerable populations. The proposed affiliation will leverage CareSource's operational infrastructure, scale, and complex care capabilities, alongside Community Care's extensive experience delivering high-quality, community-centered long-term care in Wisconsin to advance access to care and improve health outcomes for individuals with complex health needs.

Community Care, Inc., a Wisconsin non-profit corporation organized under Chapter 181 of the Wisconsin Statutes and operating as a care management organization ("CCI"), the sole corporate member of Community Care Health Plan, Inc., a Wisconsin non-profit corporation organized under Chapter 613 of the Wisconsin Statutes and licensed as a Wisconsin health maintenance organization ("CCHP" and together with CCI, "Community Care"), and CareSource, an Ohio nonprofit corporation ("CareSource" or the "Applicant"), have entered into an Affiliation

Agreement dated September 17, 2024 (the "Agreement") under which CareSource and CCI will pursue the proposed affiliation to advance their respective missions, resulting in CareSource becoming the sole voting member of CCI.

On behalf of CareSource, we are pleased to submit the attached Form A Statement Regarding the Acquisition of Control of or Merger with a Care Management Organization/ Domestic Insurer (the "Form A") seeking approval of the Wisconsin Office of the Commissioner of Insurance ("OCI"), pursuant to Wis. Stat. §§ 648.50 and 617.21(1) and related regulations, including Wis. Admin. Code §§ Ins 40.02 and 57.10, for the Proposed Affiliation. The Form A combines all of the elements of the Care Management Organization Form A in Appendix 1 to ch. Ins 57 with all of the elements of the Domestic Insurer Form A in the Appendix to ch. Ins 40.

CareSource has delivered a copy of the Form A to CCI and CCHP, as required by Wis. Admin. Code § Ins 40.02(1)(b)1., by sending a copy of this letter and the enclosed Form A to Bruce Arnold of Husch Blackwell LLP, counsel to CCI and CCHP. Also, we are submitting a confidential supplement to the Form A under separate cover.

CareSource respectfully requests that OCI determine that the information provided in Item 12(c)(v) of the Form A shows that a pre-acquisition notification is not applicable pursuant to Wis. Admin. Code § Ins 40.025(2)(d)2. We also request that the submission of the business plan changes described in Item 5 of the Form A substitute for any business plan change filings that might otherwise be required by Community Care under §§ 613.28 and Ins 9.06 and 57.06, and that OCI permit them with the requested approval of the Form A.

As you know, the Department of Health Services is reviewing the Proposed Affiliation for compliance with the various areas of its jurisdiction. We appreciate your review of the Proposed Affiliation on a parallel track.

If you have any questions, please do not hesitate to contact me or Dan Risku, CareSource's Vice President and Deputy General Counsel at (774) 384-3560 or daniel.risku@caresource.com. Otherwise, we look forward to working with OCI to obtain approval of this transaction. The parties hope to close this acquisition by January 1, 2026. Thank you for your consideration.

Very truly yours,

QUARLES & BRADY LLP



William J. Toman

Enclosures

cc: Karl Albert, CPA, CPCU, CFE
cc(w/enc.): Dan Risku, CareSource
Bruce Arnold, Husch Blackwell LLP