Report of the Examination of Acuity, a Mutual Insurance Company Sheboygan, Wisconsin As of December 31, 2019

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Tony Evers, Governor of Wisconsin Mark Afable, Commissioner of Insurance

November 4, 2020

Honorable Mark V. Afable Commissioner of Insurance State of Wisconsin 125 South Webster Street Madison, Wisconsin 53703

Commissioner:

In accordance with your instructions, a compliance examination has been made of the affairs and financial condition of:

## ACUITY, A MUTUAL INSURANCE COMPANY Sheboygan, Wisconsin

and this report is respectfully submitted.

# I. INTRODUCTION

The previous examination of Acuity, a Mutual Insurance Company (Acuity or the company) was conducted in 2015 as of December 31, 2014. The current examination covered the intervening period ending December 31, 2019, and included a review of such subsequent transactions as deemed necessary to complete the examination.

The examination was conducted using a risk-focused approach in accordance with the National Association of Insurance Commissioners (NAIC) *Financial Condition Examiners Handbook*. This approach sets forth guidance for planning and performing the examination of an insurance company to evaluate the financial condition, assess corporate governance, identify current and prospective risks (including those that might materially affect the financial condition, either currently or prospectively), and evaluate system controls and procedures used to mitigate those risks.

All accounts and activities of the company were considered in accordance with the riskfocused examination process. This may include assessing significant estimates made by management and evaluating management's compliance with statutory accounting principles, annual statement instructions, and Wisconsin laws and regulations. The examination does not attest to the fair presentation of the financial statements included herein. If during the course of the examination an adjustment is identified, the impact of such adjustment will be documented separately at the end of the "Financial Data" section in the area captioned "Reconciliation of Surplus per Examination."

Emphasis was placed on those areas of the company's operations accorded a high priority by the examiner-in-charge when planning the examination.

The company is annually audited by an independent public accounting firm as prescribed by s. Ins 50.05, Wis. Adm. Code. An integral part of this compliance examination was the review of the independent accountant's work papers. Based on the results of the review of these work papers, alternative or additional examination steps deemed necessary for the completion of this examination were performed. The examination work papers contain documentation concerning the alternative or additional examination the examination.

### **Independent Actuary's Review**

An independent actuarial firm was engaged under a contract with the Office of the Commissioner of Insurance. The actuary reviewed the adequacy of the company's loss and loss adjustment expense reserves. The actuary's results were reported to the examiner-in-charge. As deemed appropriate, reference is made in this report to the actuary's conclusion.

### **II. HISTORY AND PLAN OF OPERATION**

The company was incorporated in the State of Wisconsin on August 11, 1925, under the name of Mutual Automobile Insurance Company of the Town of Herman, and commenced business on September 25, 1925. Operations were initially restricted to Sheboygan County, Wisconsin, but the territory of the company was gradually extended. The name was changed in May 1954 to Mutual Auto Insurance Company. In December 1957, the company changed its name to Heritage Mutual Insurance Company. The present name was adopted in March 2001. The company absorbed Bloomfield Mutual Insurance Company of West Bloomfield, Wisconsin, through a merger on January 22, 1982.

The company sold its wholly owned subsidiary, Greatway Insurance Company (Greatway), to Anchor General Insurance Company, a California company, effective December 31, 2006. Greatway had been largely inactive since June of 2000. Effective November 30, 2007, ACUITY BANK, SSB and its subsidiaries were dissolved. As a result of those transactions, the company had only one remaining subsidiary, Westland Insurance Services, Inc. This subsidiary's material assets were sold to TRICOR, Inc. effective June 30, 2015.

The company purchased a new subsidiary, Arapaho General Agency, Inc. on August 22, 2017. This subsidiary was immediately renamed Acuity TX MGA, Inc. (Acuity TX). Acuity TX is a Texasdomiciled managing general agent that Acuity operates to facilitate its personal auto business in the state of Texas. Acuity TX entered into a managing general agent agreement with Home State County Mutual Insurance Company, which cedes 100% of the personal auto business it writes for Acuity TX directly to Acuity.

On March 6, 2020, Acuity's board of directors approved the formation of a new subsidiary named Abuzz Insurance Agency, Inc. (Abuzz). Additional information concerning this subsidiary can be found in the Affiliated Companies section of this report.

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In 2019, the company wrote direct premium in the following states:

<u>State</u>	Direct Premium	Percent
Wisconsin	\$ 428,455,432	25.8%
Illinois	150,917,980	9.1
Minnesota	108,370,994	6.5
Missouri	76,922,382	4.6
Ohio	75,076,601	4.5
Indiana	70,494,995	4.3
Michigan	66,507,610	4.0
Arizona	66,245,683	4.0
Colorado	64,606,910	3.9
Pennsylvania	58,804,254	3.5
Tennessee	52,311,162	3.2
South Dakota	51,835,334	3.1
Iowa	50,612,307	3.1
Nevada	45,498,840	2.7
Utah	43,095,707	2.6
Kentucky	41,889,109	2.5
Texas	40,566,174	2.4
All others	165,412,800	10.0
Total	<u>\$1,657,624,274</u>	<u>100.0</u> %

As of the examination date, the company was licensed in 37 states. In addition to the states noted above, the company is also licensed in the following 10 states where it did not write business in 2019: Alabama, Arkansas, Delaware, Georgia, Mississippi, Oklahoma, Oregon, Virginia, Washington, and West Virginia.

The company writes commercial and personal lines utilizing a distribution network of approximately 1,000 independent agents. The company's mix of business is approximately 75% commercial lines and 25% personal lines, with the largest product segment represented by commercial auto (liability and physical damage) followed by worker's compensation. Approximately 33% of the worker's compensation policies are written in Wisconsin on a fixed-cost, flat, or variable dividend basis, with scheduled rating adjustments available in other states. The company's commercial products also include the Bis-Pak, a commercial multiple peril policy for smaller business owners; general liability; commercial umbrella; and inland marine coverages. Much of its commercial automobile book is trucking-related. Its largest personal lines product is personal automobile (liability and physical damage) followed by homeowners multiple peril. A tiered rating approach is used to segment and price risks. Among the other personal lines products offered are personal auto, a personal lines package policy, motorcycle, recreational vehicles, and umbrella coverages.

The following table is a summary of the net insurance premiums written by the company in

2019. The growth of the company is discussed in the "Financial Data" section of this report.

Line of Business	Direct Premium	Reinsurance Assumed	Reinsurance Ceded	Net Premium
Fire	\$ 45,833,617	\$	\$ 2,916,766	\$ 42,916,851
Allied lines	52,103,660		3,176,702	48,926,958
Homeowners multiple peril	155,271,098		9,615,113	145,655,985
Commercial multiple peril	183,843,952		6,803,486	177,040,466
Inland marine	44,033,633		378,524	43,655,109
Worker's compensation	260,324,669		14,984,193	245,340,476
Other liability – occurrence	162,062,077		23,816,890	138,245,187
Other liability – claims				
made	3,974,378			3,974,378
Products liability –				
occurrence	8,370,766		195,360	8,175,406
Private passenger auto				
liability	121,739,259	180,239		121,919,498
Commercial auto liability	331,438,185		2,409,767	329,028,418
Auto physical damage	277,153,150	170,905	1,277,475	276,046,580
Fidelity	1,099,340			1,099,342
Burglary and theft	324,045			324,045
Boiler and machinery	10,052,443		10,052,443	
-				
Total All Lines	<u>\$1,657,624,274</u>	<u>\$351,144</u>	<u>\$75,626,719</u>	<u>\$1,582,348,699</u>

# **III. MANAGEMENT AND CONTROL**

## **Board of Directors**

The board of directors consists of 13 members. Up to five directors are elected annually to serve a three-year term. Officers are elected at the board's annual meeting. External board members currently receive \$203,000 annually for serving on the board, paid in either cash or deferred into a Phantom Stock Plan account. This plan allows for executives and directors to be awarded units that act as stock shares. Units that are awarded to executives are one-third vested each year over a three-year period except for the president whose shares are fully vested when awarded. Directors' shares vest quarterly.

Currently, the board of directors consists of the following persons:

Name and Residence	Principal Occupation	Term Expires
Michael Robert Duckett Brookfield, Wisconsin	President Duckett Group	2021
Margaret Ann Farrow Pewaukee, Wisconsin	Consultant of Public Affairs Self-Employed	2021
Harold Gaylon Greenhill Whitewater, Wisconsin	Chancellor, Retired University of Wisconsin-Whitewater	2022
Paul Jeffrey Hoffman Appleton, Wisconsin	Construction Industry Consultant Self-Employed	2021
Steven Jay Jaberg Fort Meyers, Florida	Executive, Retired Benevolent Corp. Cedar Community	2022
Rhonda Elizabeth Kirkwood Ellison Bay, Wisconsin	Consultant Kirkwood Consulting	2020
Lisa Ann Mauer Wauwatosa, Wisconsin	Chair & Owner Rickert Industries	2022
Kurt Lee Olson Warrens, Wisconsin	Cranberry Grower Olson Brothers Cranberry Company	2020
Richard Franklin Riley, Jr. Charlottesville, Virginia	Law Firm Partner Foley & Lardner, LLP	2020
Benjamin Michael Salzmann Kohler, Wisconsin	President & CEO Acuity, a Mutual Insurance Company	2021
John Francis Schwalbach Anthem, Arizona	Physician, Retired Aurora Health Care	2021

Name and Residence	Principal Occupation	Term Expires
Harold Charles Trescott Cedarburg, Wisconsin	Executive, Retired Acuity, a Mutual Insurance Company	2020
Robert Thomas Willis Elkhart Lake, Wisconsin	Physician, Retired Aurora Health Care	2022

# Officers of the Company

The officers serving at the time of this examination are as follows:

### Name

## Office

Benjamin Michael Salzmann	President & CEO
Shane Alan Paltzer	Assistant Corporate Secretary and Vice President – Marketing & Personal Lines
Wendy Rae Schuler	Treasurer and Vice President – Finance
John Francis Schwalbach	Secretary
Marcus Carl Knuth	Vice President – Enterprise Technology
James Joseph Loiacono	Vice President – Claims
Joan Ravanelli Miller	General Counsel and Vice President – Human Resources
Sheri Lynn Murphy	Assistant Corporate Secretary and
	Vice President – Services & Administration
Patrick Nicholas Tures	Vice President – Actuarial & Strategic Analytics
Richard Andrew Waldhart	Vice President – Sales & Communications
Edgar Nys Warren	Vice President – Commercial Insurance
Melissa Ruth Winter	Vice President – Business Consulting

## **Committees of the Board**

The company's bylaws allow for the formation of certain committees by the board of directors.

The committees at the time of the examination are listed below:

### Audit Committee

Michael Duckett, Chair Rhonda Kirkwood Richard Riley Harold Trescott

### Finance Committee

John Schwalbach, Chair Paul Hoffman Steven Jaberg Kurt Olsen

## Information Security Committee

Michael Duckett, Chair Rhonda Kirkwood Richard Riley Harold Trescott

### **Executive Committee**

Gaylon Greenhill, Chair Margaret Farrow Lisa Mauer Benjamin Salzmann Robert Willis

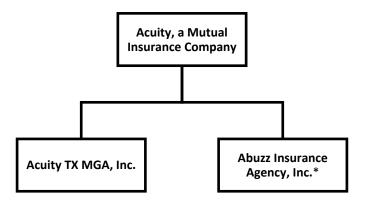
Enterprise Risk Management Committee Michael Duckett, Chair Rhonda Kirkwood Richard Riley Harold Trescott

### **IV. AFFILIATED COMPANIES**

Acuity is a member of a holding company system. The organizational chart below depicts the relationships among the affiliates in the group. A brief description of the significant affiliates follows the organizational chart.

### **Organizational Chart**

### As of December 31, 2019



\* Abuzz was formed on March 6, 2020.

### Acuity TX MGA, Inc.

Acuity TX is a Texas-domiciled managing general agent. It was formed to facilitate underwriting personal auto business in Texas through a Texas county mutual. All business written through the subsidiary's managing general agency agreement and written through the Texas county mutual is then 100% ceded back to Acuity. As of December 31, 2019, audited financial statements for Acuity TX were waived by the Wisconsin OCI as net income was \$0 and all activity was ceded to Acuity. Shareholder equity was \$101,000 and comprised of 100% owned common stock and gross paid-in capital contributed by Acuity.

### Abuzz Insurance Agency, Inc.

On March 6, 2020, Acuity's board of directors agreed to form a new legal entity called Abuzz. Abuzz is an insurance agency created to provide an online (digital) channel for Acuity to directly sell its policies or refer customers to other carriers, depending on the customer's needs and risk profile. At this time, Abuzz is still in the process of being established and has not yet begun writing or conducting business.

### Agreements with Affiliates

### Service Agreement

The company has a service agreement with Acuity TX effective August 22, 2017, whereby Acuity provides a number of services on behalf of Acuity TX, including underwriting, claims administration, accounting services, general administrative services, record keeping, and supervisory administrative services. The company is authorized to pay all ordinary and necessary expenses associated with performance of these services. The company and Acuity TX have a relationship of independent contractors for the purposes of this agreement. In the event that either Acuity or Acuity TX fails to perform its covenants for 30 days or more, a condition of default shall exist and the non-defaulting party may terminate the contract.

### Federal Tax Sharing Agreement

The company has a federal income tax sharing agreement with Acuity TX effective August 22, 2017, whereby Acuity TX pays the company for an amount not to exceed the amount of tax they would have paid had a tax return been filed on a separate return basis. In the event that Acuity TX's operations result in a tax loss, the company will pay to Acuity TX in cash the refund to which they would have been entitled had they filed a separate return, to the extent there is a taxable benefit arising from the loss in the consolidated tax return. Settlement between the parties is to occur within 45 days of the date on which the consolidated federal income tax return is required to be filed. This agreement is in effect for each taxable year for which a consolidated return is filed unless the agreement is amended, replaced, or terminated. This agreement was amended effective October 31, 2020, to include Abuzz Insurance Agency, Inc. as a participating subsidiary.

### **Non-Wisconsin State Tax Sharing Agreement**

The company has a state income tax sharing agreement, applicable to the payment of state income taxes to states other than Wisconsin, with Acuity TX effective October 24, 2017, whereby Acuity TX pays the company an amount not to exceed the amount of non-Wisconsin state income tax they would have paid had a non-Wisconsin income tax return been filed on a separate return basis. In the event that Acuity TX's operations result in a non-Wisconsin state income tax loss, the company will pay to Acuity TX in cash the refund to which they would have been entitled had they filed a separate non-

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Wisconsin state income tax return, where such tax shall be calculated by applying the applicable state income tax rate to Acuity TX's separate non-Wisconsin state apportioned taxable income, to the extent there is a taxable benefit arising from the loss in the non-Wisconsin combined state income tax return. Settlement between the parties is to occur within 45 days of the date on which the non-Wisconsin combined state income tax return is required to be filed. This agreement is in effect for each taxable year for which a non-Wisconsin combined state income tax return is filed unless the agreement is amended, replaced, or terminated. This agreement was amended effective October 31, 2020, to include Abuzz Insurance Agency, Inc. as a participating subsidiary.

### Wisconsin State Tax Sharing Agreement

The company has a Wisconsin state income tax sharing agreement with Abuzz effective October 31, 2020, whereby Abuzz pays the company an amount not to exceed the amount of Wisconsin state income tax they would have paid had a Wisconsin state income tax return been filed on a separate return basis. In the event that Abuzz's operations result in a Wisconsin state income tax loss, the company will pay to Abuzz in cash the refund to which they would have been entitled had they filed a separate Wisconsin state income tax return, to the extent there is a taxable benefit arising from the loss in the Wisconsin combined tax return. Settlement between the parties is to occur within 45 days of the date on which the Wisconsin combined income tax return is required to be filed. This agreement is in effect for each taxable year for which a Wisconsin combined income tax return is filed unless the agreement is amended, replaced, or terminated.

#### Service Agreement with Abuzz

The company has a service agreement with Abuzz effective October 31, 2020, whereby Acuity shall provide Abuzz with certain insurance agency, accounting, payroll, human resources, and general administrative services (including data processing, recordkeeping, and facilities). Acuity will invoice Abuzz monthly for services provided. Abuzz shall reimburse Acuity dollar for dollar for all agency, accounting, human resources/payroll, and administrative services provided by Acuity, together with all ordinary and necessary expenses as required in the performance of such services within 30 days of the date of the invoice. This agreement shall be renewed on an annual basis on the anniversary date, unless

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either Acuity or Abuzz notifies the other of its intent to terminate the agreement at least 90 days prior to any such anniversary date.

### Agency Agreement with Abuzz

The company has an agency agreement with Abuzz effective October 31, 2020, whereby Acuity appoints Abuzz as an agent of the company. The agreement sets forth the authority granted to Abuzz and the responsibilities of Abuzz and Acuity. Commissions on premiums shall be the only compensation Abuzz shall accept from any party for the placement of insurance with Acuity, and shall be paid to Abuzz by the company within 30 days after the end of the month in which such premiums are received and recorded by Acuity. The agreement may be terminated at any time upon mutual agreement of the parties, or by either party, for any reason, upon 90 days' written notice.

# V. REINSURANCE

The company's reinsurance portfolio and strategy at the time of the examination are

described below. A list of the companies that have a significant amount of reinsurance in force at the

time of the examination follows. The contracts contained proper insolvency provisions.

# Nonaffiliated Ceding Contracts

1.	Туре:	Underlying Multiple Line Excess of Loss		
	Reinsurer:	Various subscribing reinsurers as brokered through Holborn Corporation.		
		Subscribing Reinsurer Axis Reinsurance Company Employers Mutual Casualty Company Hannover Rück SE Mutual Reinsurance Bureau Church Mutual Insurance Company Kentucky Farm Bureau Mutual Insurance Company Motorists Mutual Insurance Company Renaissance Reinsurance U.S. Inc. SCOR Reinsurance Company Total Subscribing Reinsurers	Allocation 7.10% 11.00 35.00 6.25 6.25 6.25 6.25 6.25 <u>7.10</u> <u>85.20</u> %	
	Scope:	Section A: Property Section B: Casualty		
		Section C: All losses involving Sections A	and B	
	Retention:	Section A: \$1,500,000 each loss, each risk	ζ.	
		Section B – Worker's Compensation and Er \$1,500,000 in aggregate, each insured	nployers' Liability:	
		Section B – Other: \$1,500,000 each loss, e	each event	
	Coverage:	Section A: \$1,000,000 each loss, each risk limit of \$3,000,000 and an annual aggregate terrorism		
		Section B – Worker's Compensation and Er \$1,000,000 in aggregate, each insured	nployers' Liability:	
		Section B – Other: \$1,000,000 each loss, e occurrence limit of \$1,000,000 and an annu \$5,000,000 for terrorism		
		Section C: \$1,500,000 each and every ever Sections A and B	ent, for any loss involving both	
	Commissions:	None		

	Effective date:	January 1, 2020
	Termination:	January 1, 2021
2.	Туре:	First Multiple Line Excess of Loss
	Reinsurer:	Various subscribing reinsurers as brokered through Holborn Corporation.
		Subscribing ReinsurerAllocationAxis Reinsurance Company8.33%Employers Mutual Casualty Company10.40Hannover Rück SE35.00Mutual Reinsurance Bureau2.36Church Mutual Insurance Company2.36Mutual Insurance Company2.36Mutual Insurance Company2.36Mutual Insurance Company2.36Motorists Mutual Insurance Company2.36Renaissance Reinsurance U.S. Inc.2.36QBE Reinsurance Corporation10.00SCOR Reinsurance Company19.33The Toa Reinsurance Company of America7.50Total Subscribing Reinsurers100.00%
	Scope:	Section A: Property
		Section B: Casualty
	Retention:	Section A: \$2,500,000 each loss, each risk
		Section B – Worker's Compensation and Employers' Liability: \$2,500,000 in aggregate, each insured
		Section B – Other: \$2,500,000 each loss, each event
	Coverage:	Section A: \$2,500,000 each loss, each risk, subject to a per occurrence limit of \$7,500,000 and an annual aggregate limit of \$12,500,000 for terrorism
		Section B – Worker's Compensation and Employers' Liability: \$2,500,000 in aggregate, each insured
		Section B – Other: \$2,500,000 each loss, each risk, subject to a per occurrence limit of \$2,500,000 and an annual aggregate limit of \$12,500,000 for terrorism
	Commissions:	None
	Effective date:	January 1, 2020
	Termination:	January 1, 2021

Гуре:	Second Multiple Line Excess of Loss			
Reinsurer:	Various subscribing reinsurers as brokered through Holborn Corporation.			
	Subscribing Reinsurer Axis Reinsurance Company Employers Mutual Casualty Company Hannover Rück SE Mutual Reinsurance Bureau Church Mutual Insurance Company Kentucky Farm Bureau Mutual Insurance Company Motorists Mutual Insurance Company Renaissance Reinsurance U.S. Inc. QBE Reinsurance Corporation SCOR Reinsurance Company Transatlantic Reinsurance Company Total Subscribing Reinsurers	Allocation 8.33% 11.00 35.00 2.50 2.50 2.50 2.50 10.00 20.67 <u>5.00</u> 100.00%		
Scope:	Section A: Property			
	Section B: Casualty			
Retention:	Section A: \$5,000,000 each loss, each risk			
	Section B – Worker's Compensation and Er \$5,000,000 in aggregate, each insured	nployers' Liability:		
	Section B – Other: \$5,000,000 each loss,	each event		
Coverage:	Section A: \$13,000,000 each loss, each risk, subject to a per occurrence limit of \$26,000,000 and an annual aggregate limit of \$26,000,000 for terrorism			
	Section B – Worker's Compensation and Er \$13,000,000 in aggregate, each insured	nployers' Liability:		
	Section B – Other: \$13,000,000 excess of risk, subject to a per occurrence limit of \$13 aggregate limit of \$26,000,000 for terrorism	,000,000 and an annual		
Commissions:	None			
Effective date:	January 1, 2020			
Fermination:	January 1, 2021	January 1, 2021		
	Scope: Retention: Coverage: Commissions:	Subscribing Reinsurer   Axis Reinsurance Company   Employers Mutual Casualty Company   Hannover Rück SE   Mutual Reinsurance Bureau   Church Mutual Insurance Company   Kentucky Farm Bureau   Mutual Insurance Company   Kentucky Farm Bureau   Mutual Insurance Company   Kentucky Farm Bureau   Mutual Insurance Company   Renaissance Reinsurance U.S. Inc.   QBE Reinsurance Company   Transatlantic Reinsurance   Section B: Casualty   Retention: Section A: \$5,000,000 each loss, each risk   Section B – Other: \$5,000,000 and an ann   \$26,000,000 for terrorism Section B – Worker's Compensation and Er   \$13,000,000 in aggregate, each insured Section B – Other: \$13,000,000 excess of risk, subject to a per occurrence limit of \$13 aggregate		

4.	Туре:	Third Casualty Excess of Loss		
	Reinsurer:	Various subscribing reinsurers as brokered through Holborn Corporation.		
		Subscribing ReinsurerAllocationArch Reinsurance Company5.00%Aspen Re America, Inc.3.00Axis Reinsurance Company8.33Employers Mutual Casualty Company3.00General Reinsurance Company11.35Hannover Rück SE8.34Safety National Casualty Corporation10.00SCOR Reinsurance Company8.33Transatlantic Reinsurance Company8.33Transatlantic Reinsurance Company20.00Various Lloyd's Underwriters17.65XL Reinsurance America, Inc.5.00Total Subscribing Reinsurers100.00%		
	Scope:	Casualty		
	Retention:	\$18,000,000 each event		
	Coverage:	\$18,000,000 each event, subject to an annual aggregate limit of \$18,000,000 for Occupational Disease and Cumulative Injury, \$18,000,000 aggregate for Products/Completed Operations of Commercial General Liability involving two or more policies insured by Acuity, and \$36,000,000 aggregate for all other events, including terrorism		
	Commissions:	None		
	Effective date:	January 1, 2020		
	Termination:	January 1, 2021		
5.	Туре:	Fourth Casualty Excess of Loss		
	Reinsurer:	Various subscribing reinsurers as brokered through Holborn Corporation.		
		Subscribing ReinsurerAllocationArch Reinsurance Company24.50%Aspen Re America, Inc.4.00Axis Reinsurance Company8.33Employers Mutual Casualty Company3.00Hannover Rück SE8.34Safety National Casualty Corporation10.00SCOR Reinsurance Company8.33Transatlantic Reinsurance Company1.65Various Lloyd's Underwriters26.85XL Reinsurance America, Inc.5.00Total Subscribing Reinsurers100.00%		
	Scope:	Casualty		
	Retention:	\$36,000,000 each event		

	Coverage:	\$64,000,000 each event, subject to an annual aggregate limit of \$64,000,000 for Occupational Disease and Cumulative Injury, \$64,000,000 aggregate for terrorism, \$64,000,000 aggregate for Products/Completed Operations of Commercial General Liability involving two or more policies insured by Acuity, and \$128,000,000 aggregate for all other events		
	Commissions:	None		
	Effective date:	January 1, 2020		
	Termination:	January 1, 2021		
6.	Туре:	Worker's Compensation Per Person Excess	s of Loss	
	Reinsurer:	Safety National Casualty Corporation as bro	okered through Holborn	
	Scope:	Worker's Compensation and Employers Lia	ability	
	Retention:	\$18,000,000 per person		
	Coverage:	\$2,000,000 per person per occurrence, \$2,000,000 in aggregate for terrorism, and \$4,000,000 per person in aggregate		
	Commissions:	None		
	Effective date:	January 1, 2020		
	Termination:	January 1, 2021		
7.	Туре:	Property Per Risk Excess of Loss		
	Reinsurer:	Various subscribing reinsurers as brokered	through Holborn Corporation.	
		Subscribing Reinsurer Aspen Re America, Inc. Axis Reinsurance Company Employers Mutual Casualty Company Hannover Rück SE Lancashire Insurance Company Limited SCOR Reinsurance Company Various Lloyd's Underwriters Total Subscribing Reinsurers	Allocation 4.00% 8.33 10.00 8.34 3.75 20.83 <u>44.75</u> <u>100.00</u> %	
	Scope:	Property		
	Retention:	\$18,000,000 each risk, each loss		
	Coverage:	\$42,000,000 each risk, each loss, \$42,000, only and \$42,000,000 per loss occurrence	000 in aggregate for terrorism	
	Commissions:	None		
	Effective date:	January 1, 2020		

	Termination:	January 1, 2021					
8.	Туре:	Multi-Year Property Catastrophe Excess of Loss Various subscribing reinsurers as brokered through Holborn Corporation.					
	Reinsurer:						
		Subscribing Reinsurer Allied World Reinsurance Management Company Axis Reinsurance Compa Employers Mutual Casua Hannover Rück SE R+V Versicherung AG SCOR Reinsurance Com Various Lloyd's Underwrit Total Subscribing Reinsu	iny Ity Company pany ters	Allocatio 2.50% 2.72 3.50 2.73 15.00 2.72 <u>3.50</u> <u>32.67</u> %			
	Scope:	Property					
	Retention:	\$12,500,000 per occurrence	ce				
	Coverage:	\$7,500,000 per occurrence	e, \$15,000,000	0 in aggrega	ite		
	Commissions:	None					
	Effective date:	January 1, 2019					
	Termination:	January 1, 2021					
9.	Туре:	Property Catastrophe Exce	ess of Loss				
	Reinsurer:	Various subscribing reinsurers as brokered through Holborn Corporation.					
		<u>Subscribing Reinsurer</u> Allied World Reinsurance Management Company	<u>Layer 1</u> 6.00%	<u>Layer 2</u> 5.00%	<u>Layer 3</u> 0.00%	<u>Layer 4</u> 1.00%	<u>Layer 5</u> 0.75%
		American Agricultural Insurance Company	0.00	4.00	5.00	1.50	1.25
		Arch Reinsurance Company	0.00	0.00	0.00	7.25	24.50
		Ariel RE BDA Limited	0.00	0.00	6.00	2.25	0.00
		Axis Reinsurance Company	10.66	8.33	8.33	5.00	1.00
		Brit Bermuda LTD	0.00	0.00	4.00	3.50	0.00
		DEVK Rückversicherungs- Und Beteilgungs-AG	0.00	0.00	2.25	2.25	0.00
		Dual Commercial LLC	0.00	3.50	0.00	1.50	0.00
		Employers Mutual Casualty Company	0.00	3.50	3.50	0.00	0.00
		Endurance Reinsurance	0.00	4.50	0.00	0.00	0.00
		Fidelis Insurance	0.00	0.00	0.00	0.00	20.00
		Bermuda Limited Fidelis Underwriting Limited	0.00	7.50	2.50	0.00	10.50
		Hamilton RE, LTD	0.00	2.00	2.00	2.00	0.00
		Hannover Rück SE	3.17	8.34	8.34	6.50	6.50
		Länsförsäkringar Sak Försäkringsaktiebolag	0.00	0.00	0.00	1.50	0.00

		<u>Subscribing Reinsurer</u> Mapfre RE Compania	<u>Layer 1</u> 0.00	<u>Layer 2</u> 8.50	<u>Layer 3</u> 8.50	<u>Layer 4</u> 7.50	<u>Layer 5</u> 2.00
		De Reaseguros MS Amlin AG, Bermuda	0.00	0.00	0.00	2.40	3.00
		Branch					
		QBE Reinsurance Corporation	0.00	2.00	0.00	0.00	0.00
		R+V Versicherung AG SCOR Reinsurance	15.00 3.17	0.00 8.33	0.00 8.33	10.00 0.00	5.00 0.00
		Company					
		Sirius International Insurance Corp.	0.00	2.00	2.00	8.00	3.00
		Sompo International	0.00	12.00	12.00	9.25	6.00
		Reinsurance The Toa Reinsurance	0.00	2.00	0.00	0.00	0.00
		Company of America Various Lloyd's	0.00	<u>18.50</u>	27.25	_28.60	16.50
		Underwriters					
		Total Subscribing Reinsurers	<u>38.00</u> %	<u>100.00</u> %	<u>100.00</u> %	<u>100.00</u> %	<u>100.00</u> %
	Scope:	Property					
	Retention:	The following retentions are	established	l for each lay	ver.		
		LayerRetentionFirst\$ 15,000,000Second20,000,000Third40,000,000Fourth65,000,000Fifth175,000,000					
	Coverage:	The following coverage limit	s are establ	ished for eac	ch layer.		
		Layer   Per Occurrence     First   \$ 5,000,00     Second   20,000,00     Third   25,000,00     Fourth   110,000,00     Fifth   60,000,00	00\$ 10,00040,00050,000220,0				
	Commissions:	None					
	Effective date:	January 1, 2020					
	Termination:	January 1, 2021					
10.	Туре:	Property Catastrophe Exces	s of Loss				
	Reinsurer:	Lancashire Insurance Comp Corporation.	any Limited	l as brokered	through Ho	lborn	
	Scope:	Property					
	Retention:	\$235,000,000 per occurrenc	e				
	Coverage:	\$37,500,000 per occurrence	e, \$75,000,0	00 in aggreg	jate		
	Commissions:	None					

	Effective date:	January 1, 2020				
	Termination:	January 1, 2021				
11.	Туре:	Property Catastrophe Excess of Loss				
	Reinsurer:	R+V Versicherung AG as brokered through Hol Scope: Property	born Corporation.			
	Retention:	\$272,500,000 per occurrence				
	Coverage:	\$2,500,000 per occurrence, \$5,000,000 in aggr	regate			
	Commissions:	None				
	Effective date:	January 1, 2020				
	Termination:	January 1, 2021				
12.	Туре:	Aggregate Catastrophe Excess of Loss				
		Various subscribing reinsurers as brokered through Holborn Corporation.				
	Reinsurer:	Various subscribing reinsurers as brokered thro	ough Holborn Corporation.			
	Reinsurer:	Various subscribing reinsurers as brokered thro Subscribing Reinsurer Axis Reinsurance Company Convex Insurance UK Limited Dual Commercial LLC Employers Mutual Casualty Company Hannover Rück SE SCOR Reinsurance Company Various Lloyd's Underwriters Total Subscribing Reinsurers	Allocation   2.07%   6.66   2.50   0.50   2.08   2.07   9.00   24.88%			
	Reinsurer: Scope:	Subscribing Reinsurer Axis Reinsurance Company Convex Insurance UK Limited Dual Commercial LLC Employers Mutual Casualty Company Hannover Rück SE SCOR Reinsurance Company Various Lloyd's Underwriters	Allocation 2.07% 6.66 2.50 0.50 2.08 2.07 9.00			
		Subscribing Reinsurer Axis Reinsurance Company Convex Insurance UK Limited Dual Commercial LLC Employers Mutual Casualty Company Hannover Rück SE SCOR Reinsurance Company Various Lloyd's Underwriters Total Subscribing Reinsurers	Allocation 2.07% 6.66 2.50 0.50 2.08 2.07 9.00			
	Scope:	Subscribing Reinsurer Axis Reinsurance Company Convex Insurance UK Limited Dual Commercial LLC Employers Mutual Casualty Company Hannover Rück SE SCOR Reinsurance Company Various Lloyd's Underwriters Total Subscribing Reinsurers Property	Allocation 2.07% 6.66 2.50 0.50 2.08 2.07 9.00			
	Scope: Retention:	Subscribing Reinsurer Axis Reinsurance Company Convex Insurance UK Limited Dual Commercial LLC Employers Mutual Casualty Company Hannover Rück SE SCOR Reinsurance Company Various Lloyd's Underwriters Total Subscribing Reinsurers Property \$130,000,000 in aggregate	Allocation 2.07% 6.66 2.50 0.50 2.08 2.07 9.00			
	Scope: Retention: Coverage:	Subscribing ReinsurerAxis Reinsurance CompanyConvex Insurance UK LimitedDual Commercial LLCEmployers Mutual Casualty CompanyHannover Rück SESCOR Reinsurance CompanyVarious Lloyd's UnderwritersTotal Subscribing ReinsurersProperty\$130,000,000 in aggregate\$30,000,000 in aggregate	Allocation 2.07% 6.66 2.50 0.50 2.08 2.07 9.00			

# VI. FINANCIAL DATA

The following financial statements reflect the financial condition of the company as reported to the Commissioner of Insurance in the December 31, 2019, annual statement. Adjustments made as a result of the examination are noted at the end of this section in the area captioned "Reconciliation of Surplus per Examination." Also included in this section are schedules that reflect the growth of the company, NAIC Insurance Regulatory Information System (IRIS) ratio results for the period under examination, and the compulsory and security surplus calculation.

# Acuity, a Mutual Insurance Company Assets As of December 31, 2019

	Assets	Nonadmitted Assets	Net Admitted Assets
Bonds Stocks:	\$2,421,018,426	\$	\$2,421,018,426
Common stocks Real estate:	1,313,206,121		1,313,206,121
Occupied by the company	242,002,564		242,002,564
Properties held for sale Cash, cash equivalents, and short-term	406,984		406,984
investments	61,141,065		61,141,065
Receivables for securities Investment income due and accrued	1,801,625 25,438,297		1,801,625 25,438,297
Premiums and considerations: Uncollected premiums and agents'	20,400,297		20,400,297
balances in course of collection Deferred premiums, agents' balances, and installments booked but	64,459,864	10,597,162	53,862,702
deferred and not yet due Reinsurance:	447,784,897	1,908,263	445,876,634
Amounts recoverable from reinsurers Current federal and foreign income tax	24,181,369		24,181,369
recoverable and interest thereon Guaranty funds receivable or on deposit	7,435,446		7,435,446
Electronic data processing equipment	196,324		196,324
and software Furniture and equipment, including	11,498,224	8,113,468	3,384,756
health care delivery assets Receivable from parent, subsidiaries,	21,120,437	21,120,437	
and affiliates Write-ins for other than invested assets:	37,571		37,571
Prepaid expenses	12,173,899	12,173,899	
Security deposit	394,950	394,950	
Notes receivable	28,820	28,820	
Total Assets	<u>\$4,654,326,883</u>	<u>\$54,336,999</u>	<u>\$4,599,989,884</u>

# Acuity, a Mutual Insurance Company Liabilities, Surplus, and Other Funds As of December 31, 2019

Losses		\$1,090,798,490
Reinsurance payable on paid loss and loss adjustment		
expenses		13,761
Loss adjustment expenses		291,358,802
Commissions payable, contingent commissions, and other		
similar charges		45,075,113
Other expenses (excluding taxes, licenses, and fees)		119,546,908
Taxes, licenses, and fees (excluding federal and foreign		
income taxes)		11,704,663
Net deferred tax liability		10,364,408
Unearned premiums		774,719,635
Advance premium		11,472,239
Dividends declared and unpaid:		
Policyholders		6,265,000
Ceded reinsurance premiums payable (net of ceding		
commissions)		(107,417)
Amounts withheld or retained by company for account of		
others		3,527,510
Remittances and items not allocated		19,000
Payable for securities		3,824,420
Total Liabilities		2,368,582,532
Write-ins for special surplus funds:		
Undeclared dividends	\$ 18,271,000	
Guaranty fund	1,500,000	
Unassigned funds (surplus)	2,211,636,352	
Surplus as Regards Policyholders		2,231,407,352
Total Liabilities and Surplus		<u>\$4,599,989,884</u>

# Acuity, a Mutual Insurance Company Summary of Operations For the Year 2019

Underwriting Income Premiums earned		\$1,519,608,914
Deductions: Losses incurred Loss adjustment expenses incurred Other underwriting expenses incurred Total underwriting deductions Net underwriting gain (loss)	\$803,029,399 140,809,492 <u>505,899,310</u>	<u>1,449,738,201</u> 69,870,713
<b>Investment Income</b> Net investment income earned Net realized capital gains (losses) Net investment gain (loss)	145,337,521 324,842	145,662,363
Other Income Net gain (loss) from agents' or premium balances charged off Finance and service charges not included in premiums Write-ins for miscellaneous income: Other Total other income	(2,984,099) 4,485,583 204,660	1,706,144
Net income (loss) before dividends to policyholders and before federal and foreign income taxes Dividends to policyholders		217,239,220 17,272,343
Net income (loss) after dividends to policyholders but before federal and foreign income taxes Federal and foreign income taxes incurred		199,966,877 <u>31,680,117</u>
Net Income (Loss)		<u>\$ 168,286,760</u>

# Acuity, a Mutual Insurance Company Cash Flow For the Year 2019

Premiums collected net of reinsurance Net investment income Miscellaneous income Total			\$1,534,593,284 166,480,684 <u>1,695,184</u> 1,702,769,152
Benefit- and loss-related payments		\$764,577,556	.,,,
Commissions, expenses paid, and aggregate write-ins for deductions Dividends paid to policyholders Federal and foreign income taxes paid		617,835,547 17,977,343	
(recovered) Total deductions Net cash from operations		39,042,330	<u>1,439,432,776</u> 263,336,376
			203,030,070
Proceeds from investments sold, matured, or repaid: Bonds Stocks Net gains (losses) on cash, cash	\$460,287,557 129,443,013		
equivalents, and short-term investments Miscellaneous proceeds Total investment proceeds	(10,551) (1,790,987)	587,929,032	
Cost of investments acquired (long- term only): Bonds	589,334,625	307,323,032	
Stocks Real estate Miscellaneous applications	250,867,456 4,442,255 (161,158)		
Total investments acquired Net cash from investments	<u>(101,130)</u>	_844,483,178	(256,554,146)
Cash from financing and miscellaneous sources:		2 002 252	
Other cash provided (applied) Net cash from financing and miscellaneous sources		2,003,353	2,003,353
<b>Reconciliation:</b> Net Change in Cash, Cash			
Equivalents, and Short-Term Investments Cash, cash equivalents, and short-term			8,785,583
investments: Beginning of year			52,355,482
End of Year			<u>\$ 61,141,065</u>

# Acuity, a Mutual Insurance Company Compulsory and Security Surplus Calculation December 31, 2019

Assets Less liabilities		\$4,599,989,884 
Adjusted surplus		2,231,407,352
Annual premium: Lines other than accident and health Factor	\$1,570,029,886 <u>20</u> %	
Compulsory surplus (subject to a minimum of \$2 million)		314,005,977
Compulsory Surplus Excess (Deficit)		<u>\$1,917,401,375</u>
Adjusted surplus (from above)		\$2,231,407,352
Security surplus (140% of compulsory surplus, factor reduced 1% for each \$33 million in premium written in excess of \$10 million, with a minimum factor of 110%)		
		345,406,574
Security Surplus Excess (Deficit)		<u>\$1,886,000,778</u>

## Acuity, a Mutual Insurance Company Analysis of Surplus For the Five-Year Period Ending December 31, 2019

The following schedule details items affecting surplus during the period under examination as

reported by the company in its filed annual statements:

	2019	2018	2017	2016	2015
Surplus, beginning of					
year	\$1,869,272	\$1,819,775	\$1,606,644	\$1,429,901	\$1,323,400
Net income	168,287	189,203	145,809	145,791	141,973
Change in net unrealized					
capital gains/losses	185,894	(140,058)	112,655	35,200	(41,196)
Change in net deferred					
income tax	6,924	4,139	(33,851)	1,836	10,998
Change in nonadmitted					
assets	377	(3,118)	(11,497)	(6,067)	(5,274)
Change in provision for					
reinsurance	654	(670)	15	(16)	0
Surplus, End of Year	\$2,231,407	\$1,869,272	\$1,819,775	\$1,606,644	\$1,429,901
Sulpius, Ellu ol Teal	<u>\$2,231,407</u>	<u>\$1,009,272</u>	<u>\$1,019,775</u>	<u>\$1,000,044</u>	<u>\$1,429,901</u>

## Acuity, a Mutual Insurance Company Insurance Regulatory Information System For the Five-Year Period Ending December 31, 2019

The company's NAIC Insurance Regulatory Information System (IRIS) results for the period

under examination are summarized below. There were no unusual results.

	Ratio	2019	2018	2017	2016	2015
#1	Gross Premium to Surplus	74%	83%	79%	86%	93%
#2	Net Premium to Surplus	71	79	76	82	89
#3	Change in Net Premiums Written	8	7	4	4	7
#4	Surplus Aid to Surplus	0	0	0	0	0
#5	Two-Year Overall Operating Ratio	85	85	86	85	86
#6	Investment Yield	3.9	4.1	3.5	3.1	3.8
#7	Gross Change in Surplus	19	3	13	12	8
#8	Change in Adjusted Surplus	19	3	13	12	8
#9	Liabilities to Liquid Assets	50	54	54	56	57
#10	Agents' Balances to Surplus	2	3	2	3	3
#11	One-Year Reserve Development					
	to Surplus	-6	-6	-6	-4	-4
#12	Two-Year Reserve Development					
	to Surplus	-11	-11	-8	-7	-8
#13	Estimated Current Reserve					
	Deficiency to Surplus	-4	-6	-8	-6	-5

## Growth of Acuity, a Mutual Insurance Company

	Admit	ted		Surplus as Regards	N	et
Ye	ear Asse		abilities I	Policyholders	Inco	
	019 \$4,599,9	, , ,	68,582,532	\$2,231,407,352		,286,760
20	018 4,088,4	25,914 2,2	219,153,931	1,869,271,983	189	,203,291
20	017 3,960,0	)72,616 2,1	40,297,521	1,819,775,095	145	,808,983
20	016 3,621,3	327,936 2,0	14,684,258	1,606,643,678	145	5,790,516
20	015 3,349,5	527,852 1,9	19,626,858	1,429,900,994	141	,973,276
20	014 3,100,9	956,368 1,7	77,556,672	1,323,399,696	113	,215,398
		Net		Loss and		
	Gross Premium	Premium	Premium	LAE	Expense	Combined
Year	Written	Written	Earned	Ratio	Ratio	Ratio
2019	\$1,657,975,418	\$1,582,348,699	\$1,519,608,914	62.1%	31.9%	94.0%
2018	1,542,179,888	1,467,712,991	1,417,681,793	60.8	31.3	92.1
2017	1,438,731,591	1,374,301,370	1,334,331,748	62.0	31.1	93.1
2016	1,376,334,520	1,316,281,763	1,289,358,989		30.1	91.4

1,235,087,956

1,140,263,899

61.9

65.1

29.5

27.7

91.4

92.8

During the period under examination, Acuity continued its steady growth. Admitted assets increased 48%, surplus increased 69%, and premiums earned increased 33%. The company's investment portfolio is well-diversified and managed conservatively to provide reasonable returns which limit exposures to risks. To achieve these goals, the company invests approximately 60% of its investment portfolio in high-quality bonds, 33% in common stocks, and the remainder in real estate and short-term investments. The increase in admitted assets and surplus was the result of growth in investment income and overall underwriting profitability of the company during the examination period.

1,269,936,429

1,189,179,922

1,330,076,095

1,242,974,878

2015

2014

# VII. SUMMARY OF EXAMINATION RESULTS

# Compliance with Prior Examination Report Recommendations

There were no specific comments and recommendations in the previous examination report.

# Summary of Current Examination Results

There were no adverse or material examination findings as a result of the current

examination of the company.

### VIII. CONCLUSION

There were no recommendations made by the previous examination. The current examination resulted in no recommendations. No adjustments were made to surplus as a result of the examination. The amount of surplus reported by the company as of December 31, 2019, is accepted.

During the period under examination, Acuity continued its steady growth. Admitted assets increased 48%, surplus increased 69%, and premiums earned increased 33%. The company's investment portfolio is well-diversified and managed conservatively to provide reasonable returns which limit exposures to risks. To achieve these goals, the company invests approximately 60% of its investment portfolio in high-quality bonds, 33% in common stocks, and the remainder in real estate and short-term investments. The increase in admitted assets and surplus was the result of growth in investment income and overall underwriting profitability of the company during the examination period.

There were no significant changes in the company's products since the previous examination. Growth in premiums is attributable to a combination of expansion in existing states, pricing increases, expansion into new states and maintaining retention of existing customers.

# IX. SUMMARY OF COMMENTS AND RECOMMENDATIONS

There were no recommendations made as a result of this examination.

# X. ACKNOWLEDGMENT

The courtesy and cooperation extended during the course of the examination by the officers

and employees of the company are acknowledged.

In addition to the undersigned, the following representatives of the Office of the

Commissioner of Insurance, State of Wisconsin, participated in the examination:

## Name

# Title

- Shelly Bueno Gabriel Gorske Michael Miller Ana Careaga Eleanor Lu, CISA Karl Albert, CFE Jerry DeArmond, CFE
- Insurance Financial Examiner Insurance Financial Examiner Insurance Financial Examiner Data Specialist IT Specialist Quality Control Specialist Reserve Specialist

Respectfully submitted,

Fiance M. Havit

Diana M. Havitz Examiner-in-Charge

# **XI. SUBSEQUENT EVENTS**

On March 11, 2020, the World Health Organization declared coronavirus disease (COVID-19) a pandemic. As of the date of this report, there is still significant uncertainty on the effect that the pandemic will have on the insurance industry, economy, and society at large. The examination's review of the impact to Acuity through November 2020 noted that there has not been a significant impact to Acuity overall; however, due to various uncertainties with the pandemic, it is unclear whether this will continue to have a minimal impact to Acuity or if it will escalate. The Office of the Commissioner of Insurance will continue to monitor how the pandemic might impact Acuity.